MAX Transportation Authority Board
Meeting Agenda
CANCELLED MEETING
Monday, Monday 22, 2025

1. November 24 Meeting Minutes - Information
2. Ridership Reports for November 2025 – Information
3. Financial Reports for November 2025 – Information
4. Expenditure Reports for November 2025 – Information

Next meeting is Monday, January 26, 2025 at 3:30 p.m.

Macatawa Area Express Transportation Authority
Meeting Minutes
Monday, November 24, 2025
Proposed Minutes

Members Present: Chair Russ TeSlaa, Treasurer Jason Latham, Secretary Meika Weiss; Board Members, Doug Becker, Margo Walters, Kevin Klynstra, Kristen Myers, Nathan Bocks, and Doreen Sun

Staff Present: Ryan Novotney, Beth Higgs, Kait Riegling, Sandra Korhorn, Charlie Veldhoff, and Lynn McCammon

11.25.1 Approval of the Minutes for September 22, 2025 & September 29 Board Meetings
Approved motion made by Walters, supported by Latham. Motion carried unanimously.

11.25.2 Public Comment
Holland Township resident Lori Phillips expressed concern about the decision to discontinue Saturday MAX service rather than the Night Owl (evening) service, stating that the change disproportionately affects riders with disabilities. Novotny explained that Saturday service averages approximately 60 passengers, while the weekday Night Owl service provides essential transportation for workers returning home after late shifts. The MAX Chair requested that Ms. Phillips submit her concerns in writing for further review.

11.25.3 Marketing Committee
Higgs stated that the marketing team continues to work on material for the new routes. They are also busy preparing for the annual employee holiday party to take place on December 18.

11.25.4 Executive Committee

11.25.4a *Amended 2026 Millage Resolution – Action*
Higgs provided background on the amended resolution, noting a revision to the projected first-year tax levy for 2027. The original estimate of $2,472,433 was updated to $2,454,982 based on a closer review. She also reported that legal counsel recommended revisions to the ballot language to more clearly describe the intended use of millage funds. Becker asked whether the updated language might be confusing with regard to distinguishing the renewal of the current tax levy from the proposed increase. Higgs and City Finance Director Lynn McCammon explained that legal counsel drafted the ballot language in accordance with statutory requirements, and that public understanding of the ballot proposal will be communicated through marketing efforts. Motion to approve made by Becker, supported by Walters. Motion carried unanimously.

11.25.4b *Park Township Contract - Action*
Novotney presented an updated draft of the Park Township service contract noting that most of the language is consistent with the current contract. The percentage of funding provided by MDOT has changed from the previous contract, and the updated agreement reflects this change accordingly. Novotny requested approval of the proposed contract, which will be forwarded to the Park Township Board for their

consideration and signature. Motion to approve made by Latham, supported by Walters. Motion carried unanimously.

11.25.4c ***Purchasing Policy & Manual Rev 17 - Action***

At the September 2025 board meeting, staff requested revisions to the current Purchasing Policy, including an increase to the "Small Purchase" threshold from $50,000 to $250,000. This change aligns with FTA and MDOT recommendations and is intended to streamline the procurement process for both the transit agency and potential bidders. Action on the proposed change was tabled, as Board members requested data on the number of purchases made at the $50,000 and $250,000 levels over a defined period. That information was presented at this meeting, along with an additional proposed revision requiring Board approval for all purchases exceeding $50,000 prior to bid acceptance. These revisions, along with other updates to the policy, were presented to the Board for approval. Motion to approve made by Weiss, supported by Walters. Motion carried unanimously.

11.25.4d ***Drug & Alcohol Policy Revisions - Action***

Higgs requested the Boards approval for revisions to the MAX Drug & Alcohol Policy to ensure continued compliance with the most recent updates issued by the U.S. Department of Transportation (DOT). Following a comprehensive review, several updates were made to the existing policy. These revisions align MAX's policy with current DOT requirements and best practices for employee safety and regulatory compliance. Motion to approve made by Myers, supported by Weiss. Motion carried unanimously.

11.25.4e ***Paid Time Off (PTO) Revisions - Action***

Higgs requested Board approval for revisions made to their PTO Policy 307. Currently the policy refers to PTO as being "earned" or "accrued." However, the organizations practice is to award PTO days based on employees' years of service at the beginning of each calendar year (or upon hire, as applicable). To ensure alignment between policy language and actual practice, the proposed revisions replace all references to "earned" or "accrued" PTO with the term **"**awarded**."** Additionally, language related to the PTO cap has been reviewed and adjusted to ensure clarity in how capped PTO balances are applied and maintained. These edits provide transparency for employees while maintaining consistency with our PTO administration procedures. Legal counsel assisted in reviewing and revising this policy to confirm that the language accurately reflects MAX practices and remains compliant with applicable laws. Motion to approve made by Latham, supported by Walters. Motion carried unanimously.

11.25.5 **FY2025 EEO Annual Program - Information**

Veldhoff reported on the breakdowns of each EEO category statistic. Highlighted that MAX is lower than the national average with female drivers by roughly 7%. However, with all areas of MAX we are within the averages. MAX
Human Resources department records and keeps track of any reason we do not hire a candidate. This year, MAX's turnover rate has declined. There has been no EEO complaints filed this year.

11.25.6 **Directors Report**

Novotny reported that the EV charging equipment has been delivered, with additional details to be provided at a later date. He also noted that a Request for

Quote has been issued for I.T. services. MAX currently relies on multiple vendors for various I.T. needs, but the goal is to consolidate these functions under a single provider.

11.25.7 Adjournment

A motion was made by Becker and supported by Weiss to adjourn the meeting. Motion passed unanimously.

Macatawa Area Express Ridership by Government Unit

Fiscal Year	Fixed Route											Reserve-A-MAX											
	Total Rides	City of Holland	%	Holland Twp.	%	City of Zeeland	%	Zeeland Twp.	%	Auxiliary	%	Total Rides	City of Holland	%	Holland Twp.	%	City of Zeeland	%	Zeeland Twp.	%	Park Twp.	%	Auxiliary	%
Oct-23	16,417	8,680	53	6,472	39	1,265	8	0	0	0	0	3,306	1,505	46	1,305	39	182	6	41	1	273	8	0	0
Nov-23	15,320	8,244	54	5,972	39	1,104	7	0	0	0	0	3,335	1,430	43	1,282	38	210	6	45	1	275	8	93	3
Dec-23	14,480	7,812	54	5,730	40	938	6	0	0	0	0	3,088	1,398	45	1,232	40	182	6	40	1	236	8	0	0
Jan-24	15,066	8,435	56	5,587	37	1,044	7	0	0	0	0	3,517	1,650	47	1,377	39	198	6	39	1	253	7	0	0
Feb-24	16,760	9,349	56	6,204	37	1,207	7	0	0	0	0	3,524	1,608	46	1,373	39	206	6	41	1	296	8	0	0
Mar-24	16,770	9,450	56	6,151	37	1,169	7	0	0	0	0	3,754	1,713	46	1,474	39	199	5	42	1	326	9	0	0
Apr-24	17,290	9,673	56	6,541	38	1,076	6	0	0	0	0	3,957	1,841	47	1,537	39	208	5	52	1	319	8	0	0
May-24	18,258	8,736	48	6,540	36	1,077	6	0	0	1,905	10	4,148	1,983	48	1,521	37	261	6	60	1	323	8	0	0
Jun-24	15,415	8,529	55	6,035	39	851	6	0	0	0	0	3,783	1,834	48	1,402	37	237	6	52	1	258	7	0	0
Jul-24	17,148	9,119	53	7,053	41	976	6	0	0	0	0	3,832	1,855	48	1,395	36	229	6	50	1	303	8	0	0
Aug-24	17,507	9,054	52	7,438	42	1,015	6	0	0	0	0	3,933	1,903	48	1,440	37	250	6	46	1	294	7	0	0
Sep-24	16,844	8,504	50	6,836	41	1,049	6	0	0	455	3	3,938	1,814	46	1,594	40	219	6	34	1	277	7	0	0
Total	**197,275**	**105,585**	**54**	**76,559**	**39**	**12,771**	**6**	**0**	**0**	**2,360**	**1**	**44,115**	**20,534**	**47**	**16,932**	**38**	**2,581**	**6**	**542**	**1**	**3,433**	**8**	**93**	**0**
Oct-24	19,648	10,051	51	8,175	42	1,422	7	0	0	0	0	4,729	2,099	44	1,910	40	284	6	58	1	378	8	0	0
Nov-24	17,707	9,225	52	7,293	41	1,189	7	0	0	0	0	4,322	2,006	46	1,700	39	192	4	50	1	252	6	122	3
Dec-24	17,017	9,081	53	6,901	41	1,035	6	0	0	0	0	4,139	1,993	48	1,629	39	221	5	43	1	253	6	0	0
Jan-25	16,273	8,748	54	6,570	40	955	6	0	0	0	0	4,459	2,112	47	1,748	39	268	6	51	1	280	6	0	0
Feb-25	16,498	9,029	55	6,583	40	886	5	0	0	0	0	4,929	2,230	45	1,977	40	292	6	55	1	375	8	0	0
Mar-25	17,261	9,386	54	6,884	40	991	6	0	0	0	0	5,187	2,317	45	2,137	41	280	5	45	1	408	8	0	0
Apr-25	17,544	9,459	54	6,933	40	1,152	7	0	0	0	0	5,171	2,417	47	2,119	41	239	5	59	1	337	7	0	0
May-25	17,558	8,833	50	6,017	34	1,113	6	0	0	1,595	9	4,746	2,213	47	1,853	39	273	6	87	2	320	7	0	0
Jun-25	15,735	8,795	56	5,803	37	1,137	7	0	0	0	0	4,737	2,256	48	1,730	37	237	5	80	2	434	9	0	0
Jul-25	17,281	9,667	56	6,580	38	1,034	6	0	0	0	0	5,008	2,326	46	1,824	36	237	5	69	1	440	9	112	2
Aug-25	16,304	9,093	56	6,140	38	1,071	7	0	0	0	0	4,716	2,157	46	1,876	40	242	5	61	1	380	8	0	0
Sep-25	16,876	9,181	54	6,159	36	1,246	7	0	0	290	2	5,288	2,565	49	2,013	38	256	5	67	1	387	7	0	0
Total	**205,702**	**110,548**	**54**	**80,038**	**39**	**13,231**	**6**	**0**	**0**	**1,885**	**1**	**57,431**	**26,691**	**46**	**22,516**	**39**	**3,021**	**5**	**725**	**1**	**4,244**	**7**	**234**	**0**
Oct-25	18,822	10,480	56	6,765	36	1,577	8	0	0	0	0	4,966	2,203	44	2,042	41	274	6	72	1	375	8	0	0
Nov-25	14,828	8,236	56	5,445	37	1,147	8	0	0	0	0	4,120	1,788	43	1,683	41	215	5	61	1	297	7	76	2
Dec-25	0	0	###	0	###	0	###	0	###	0	###	0	0	###	0	###	0	###	0	###	0	###	0	###
Jan-26	0	0	###	0	###	0	###	0	###	0	###	0	0	###	0	###	0	###	0	###	0	###	0	###
Feb-26	0	0	###	0	###	0	###	0	###	0	###	0	0	###	0	###	0	###	0	###	0	###	0	###
Mar-26	0	0	###	0	###	0	###	0	###	0	###	0	0	###	0	###	0	###	0	###	0	###	0	###
Apr-26	0	0	###	0	###	0	###	0	###	0	###	0	0	###	0	###	0	###	0	###	0	###	0	###
May-26	0	0	###	0	###	0	###	0	###	0	###	0	0	###	0	###	0	###	0	###	0	###	0	###
Jun-26	0	0	###	0	###	0	###	0	###	0	###	0	0	###	0	###	0	###	0	###	0	###	0	###
Jul-26	0	0	###	0	###	0	###	0	###	0	###	0	0	###	0	###	0	###	0	###	0	###	0	###
Aug-26	0	0	###	0	###	0	###	0	###	0	###	0	0	###	0	###	0	###	0	###	0	###	0	###
Sep-26	0	0	###	0	###	0	###	0	###	0	###	0	0	###	0	###	0	###	0	###	0	###	0	###
Total	**33,650**	**18,716**	**56**	**12,210**	**36**	**2,724**	**8**	**0**	**0**	**0**	**0**	**9,086**	**3,991**	**44**	**3,725**	**41**	**489**	**5**	**133**	**1**	**672**	**7**	**76**	**1**

Macatawa Area Express Ridership by Government Unit

Fiscal Year	Night Owl									Total												
	Total Rides	City of Holland	%	Holland Twp.	%	City of Zeeland	%	Zeeland Twp.	%	Total Rides	City of Holland	%	Holland Twp.	%	City of Zeeland	%	Zeeland Twp.	%	Park Twp.	%	Auxiliary	%
Oct-23	320	98	31	154	48	68	21	0	0	20,043	10,283	51	7,931	40	1,515	8	41	0	273	1	0	0
Nov-23	370	155	42	164	44	51	14	0	0	19,025	9,829	52	7,418	39	1,365	7	45	0	275	1	93	0
Dec-23	365	131	36	185	51	49	13	0	0	17,933	9,341	52	7,147	40	1,169	7	40	0	236	1	0	0
Jan-24	354	122	34	178	50	54	15	0	0	18,937	10,207	54	7,142	38	1,296	7	39	0	253	1	0	0
Feb-24	367	142	39	162	44	63	17	0	0	20,651	11,099	54	7,739	37	1,476	7	41	0	296	1	0	0
Mar-24	361	127	35	148	41	86	24	0	0	20,885	11,290	54	7,773	37	1,454	7	42	0	326	2	0	0
Apr-24	378	111	29	160	42	107	28	0	0	21,625	11,625	54	8,238	38	1,391	6	52	0	319	1	0	0
May-24	372	106	28	177	48	89	24	0	0	22,778	10,825	48	8,238	36	1,427	6	60	0	323	1	1,905	8
Jun-24	391	100	26	188	48	103	26	0	0	19,589	10,463	53	7,625	39	1,191	6	52	0	258	1	0	0
Jul-24	406	95	23	225	55	86	21	0	0	21,386	11,069	52	8,673	41	1,291	6	50	0	303	1	0	0
Aug-24	422	117	28	207	49	98	23	0	0	21,862	11,074	51	9,085	42	1,363	6	46	0	294	1	0	0
Sep-24	447	169	38	202	45	75	17	1	0	21,229	10,487	49	8,632	41	1,343	6	35	0	277	1	455	2
Total	**4,553**	**1,473**	**32**	**2,150**	**47**	**929**	**20**	**1**	**0**	**245,943**	**127,592**	**52**	**95,641**	**39**	**16,281**	**7**	**543**	**0**	**3,433**	**3**	**2,453**	**1**
Oct-24	588	231	39	259	44	97	16	1	0	24,965	12,381	50	10,344	41	1,803	7	59	0	378	2	0	0
Nov-24	527	218	41	223	42	86	16	0	0	22,556	11,449	51	9,216	41	1,467	7	50	0	252	1	122	1
Dec-24	476	202	42	191	40	83	17	0	0	21,632	11,276	52	8,721	40	1,339	6	43	0	253	1	0	0
Jan-25	577	261	45	220	38	92	16	4	1	21,309	11,121	52	8,538	40	1,315	6	55	0	280	1	0	0
Feb-25	659	285	43	260	39	94	14	20	3	22,086	11,544	52	8,820	40	1,272	6	75	0	375	2	0	0
Mar-25	694	304	44	257	37	112	16	21	3	23,142	12,007	52	9,278	40	1,383	6	66	0	408	2	0	0
Apr-25	664	289	44	249	38	105	16	21	3	23,379	12,165	52	9,301	40	1,496	6	80	0	337	1	0	0
May-25	624	219	35	264	42	121	19	20	3	22,928	11,265	49	8,134	35	1,507	7	107	0	320	1	1,595	7
Jun-25	579	158	27	271	47	129	22	21	4	21,051	11,209	53	7,804	37	1,503	7	101	0	434	2	0	0
Jul-25	577	165	29	256	44	136	24	20	3	22,866	12,158	53	8,660	38	1,407	6	89	0	440	2	112	0
Aug-25	587	170	29	256	44	140	24	21	4	21,607	11,420	53	8,272	38	1,453	7	82	0	380	2	0	0
Sep-25	596	209	35	239	40	126	21	22	4	22,760	11,955	53	8,411	37	1,628	7	89	0	387	2	290	1
Total	**7,148**	**2,711**	**38**	**0**	**0**	**0**	**0**	**0**	**0**	**270,281**	**139,950**	**52**	**105,499**	**39**	**17,573**	**7**	**896**	**0**	**4,244**	**2**	**2,119**	**1**
Oct-25	485	154	32	207	43	100	21	24	5	24,273	12,837	53	9,014	37	1,951	8	96	0	375	2	0	0
Nov-25	389	119	31	157	40	93	24	20	5	19,337	10,143	52	7,285	38	1,455	8	81	0	297	2	76	0
Dec-25	0	0	###	0	###	0	###	0	###	0	0	###	0	###	0	###	0	###	0	###	0	###
Jan-26	0	0	###	0	###	0	###	0	###	0	0	###	0	###	0	###	0	###	0	###	0	###
Feb-26	0	0	###	0	###	0	###	0	###	0	0	###	0	###	0	###	0	###	0	###	0	###
Mar-26	0	0	###	0	###	0	###	0	###	0	0	###	0	###	0	###	0	###	0	###	0	###
Apr-26	0	0	###	0	###	0	###	0	###	0	0	###	0	###	0	###	0	###	0	###	0	###
May-26	0	0	###	0	###	0	###	0	###	0	0	###	0	###	0	###	0	###	0	###	0	###
Jun-26	0	0	###	0	###	0	###	0	###	0	0	###	0	###	0	###	0	###	0	###	0	###
Jul-26	0	0	###	0	###	0	###	0	###	0	0	###	0	###	0	###	0	###	0	###	0	###
Aug-26	0	0	###	0	###	0	###	0	###	0	0	###	0	###	0	###	0	###	0	###	0	###
Sep-26	0	0	###	0	###	0	###	0	###	0	0	###	0	###	0	###	0	###	0	###	0	###
Total	**874**	**273**	**31**	**364**	**42**	**193**	**22**	**44**	**5**	**43,610**	**22,980**	**53**	**16,299**	**37**	**3,406**	**8**	**177**	**0**	**672**	**2**	**76**	**0**

Historical Ridership FY2000-FY2025
7,747,241

Historical Ridership Through FY2026
7,790,851

MACATAWA AREA EXPRESS - MONTHLY RIDERSHIP SUMMARY

(NOTES: Some figures calculated using non-rounded numbers. AUXILIARY ridership includes counts for non-traditional services: Tulip Time Tours, Shuttle, Kertsmarket, etc.)

FIXED ROUTE	TOTAL MONTHLY BOARDING			AVG. WEEKDAY BOARDING			AVG. SATURDAY BOARDING		
	NOV. '25	NOV. '24	% CHG.	NOV. '25	NOV. '24	% CHG.	NOV. '25	NOV. '24	% CHG.
ROUTE 1	1,999	2,917	-31.5%	105.2	132.2	-20.4%	0.0	54.6	-100.0%
ROUTE 2	1,880	2,512	-25.2%	98.9	115.7	-14.5%	0.0	39.8	-100.0%
ROUTE 3	1,678	1,767	-5.0%	88.3	88.4	-0.1%	0.0	0.0	#DIV/0!
ROUTE 4	1,762	2,131	-17.3%	92.7	106.6	-13.0%	0.0	0.0	#DIV/0!
ROUTE 5	1,880	2,222	-15.4%	98.9	111.1	-10.9%	0.0	0.0	#DIV/0!
ROUTE 6	3,185	3,796	-16.1%	167.6	177.0	-5.3%	0.0	51.2	-100.0%
ROUTE 7	1,237	1,110	11.4%	65.1	55.5	17.3%	0.0	0.0	#DIV/0!
ROUTE 8	1,207	1,252	-3.6%	63.5	62.6	1.5%	0.0	0.0	#DIV/0!
AUXILIARY	0	0	#DIV/0!	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-
REGULAR	8,317	11,354	-26.7%	437.7	543.0	-19.4%	0.0	98.6	-100.0%
YOUTH	2,103	1,648	27.6%	110.7	80.5	37.5%	0.0	7.8	-100.0%
SENIOR	2,217	2,236	-0.8%	116.7	106.3	9.8%	0.0	22.0	-100.0%
ADA	2,191	2,469	-11.3%	115.3	119.2	-3.3%	0.0	17.2	-100.0%
TOTAL	**14,828**	**17,707**	**-16.3%**	**780.4**	**849.0**	**-8.1%**	**0.0**	**145.6**	**-100.0%**

	TOTAL MONTHLY BOARDING		
	NOV. '25	NOV. '24	% CHG.
CITY OF HOLLAND	8,236	9,224	-10.7%
HOLLAND TWP.	5,445	7,293	-25.3%
CITY OF ZEELAND	1,147	1,189	-3.6%
ZEELAND TWP.	0	0	#DIV/0!
PARK TWP.	0	0	#DIV/0!
AUXILIARY	0	0	#DIV/0!

RESERVE-A-MAX	TOTAL MONTHLY BOARDING			AVG. WEEKDAY BOARDING			AVG. SATURDAY BOARDING		
	NOV. '25	NOV. '24	% CHG.	NOV. '25	NOV. '24	% CHG.	NOV. '25	NOV. '24	% CHG.
REGULAR	765	748	2.3%	39.9	35.4	12.7%	7.0	8.2	-14.6%
YOUTH	98	81	21.0%	5.2	4.0	28.9%	0.0	0.2	-100.0%
SENIOR	615	513	19.9%	31.9	23.5	35.7%	9.0	8.6	4.7%
ADA	2,642	2,980	-11.3%	137.8	137.1	0.5%	23.0	47.4	-51.5%
TOTAL	**4,120**	**4,322**	**-4.7%**	**214.8**	**200.0**	**7.4%**	**39.0**	**64.4**	**-39.4%**

	TOTAL MONTHLY BOARDING		
	NOV. '25	NOV. '24	% CHG.
CITY OF HOLLAND	1,788	2,006	-10.9%
HOLLAND TWP.	1,683	1,700	-1.0%
CITY OF ZEELAND	215	192	12.0%
ZEELAND TWP.	61	50	22.0%
PARK TWP.	297	252	17.9%
AUXILIARY	76	122	-37.7%

NIGHT OWL	TOTAL MONTHLY BOARDING			AVG. WEEKDAY BOARDING			AVG. SATURDAY BOARDING		
	NOV. '25	NOV. '24	% CHG.	NOV. '25	NOV. '24	% CHG.	NOV. '25	NOV. '24	% CHG.
REGULAR	160	209	-23.4%	8.4	10.0	-15.8%	0.0	1.8	-100.0%
YOUTH	3	1	200.0%	0.2	0.1	57.9%	0.0	0.0	#DIV/0!
SENIOR	39	52	-25.0%	2.1	2.0	2.6%	0.0	2.4	-100.0%
ADA	187	265	-29.4%	9.8	11.1	-11.3%	0.0	8.4	-100.0%
TOTAL	**389**	**527**	**-26.2%**	**20.5**	**23.2**	**-11.8%**	**0.0**	**12.6**	**-100.0%**

	TOTAL MONTHLY BOARDING		
	NOV. '25	NOV. '24	% CHG.
CITY OF HOLLAND	119	218	-45.4%
HOLLAND TWP.	157	223	-29.6%
CITY OF ZEELAND	93	86	8.1%
ZEELAND TWP.	20	0	#DIV/0!
-	0	0	#DIV/0!

OVERALL RIDERSHIP	TOTAL MONTHLY BOARDING			AVG. WEEKDAY BOARDING			AVG. SATURDAY BOARDING		
	NOV. '25	NOV. '24	% CHG.	NOV. '25	NOV. '24	% CHG.	NOV. '25	NOV. '24	% CHG.
REGULAR	9,242	12,311	-24.9%	486.1	588.4	-17.4%	7.0	108.6	-93.6%
YOUTH	2,204	1,730	27.4%	116.0	84.5	37.3%	0.0	8.0	-100.0%
SENIOR	2,871	2,801	2.5%	150.6	131.8	14.3%	9.0	33.0	-72.7%
ADA	5,020	5,714	-12.1%	263.0	267.5	-1.7%	23.0	73.0	-68.5%
TOTAL	**19,337**	**22,556**	**-14.3%**	**1,015.7**	**1,072.2**	**-5.3%**	**39.0**	**222.6**	**-82.5%**

	TOTAL MONTHLY BOARDING		
	NOV. '25	NOV. '24	% CHG.
CITY OF HOLLAND	10,143	11,448	-11.4%
HOLLAND TWP.	7,285	9,216	-21.0%
CITY OF ZEELAND	1,455	1,467	-0.8%
ZEELAND TWP.	81	50	62.0%
PARK TWP.	297	252	17.9%
AUXILIARY	76	122	-37.7%

	ON-TIME PERCENTAGE		
	NOV. '25	NOV. '24	DIFF. (+/-)
FIXED ROUTE	96.9%	94.7%	2.2%
RESERVE-A-MAX	95.5%	98.4%	-2.9%

	SERVICE DAYS	
	NOV. '25	NOV. '24
WEEKDAYS	19	20
SATURDAYS	1	5

	DISTRIBUTION OF RIDERSHIP		
	NOV. '25	NOV. '24	DIFF. (+/-)
FIXED ROUTE	76.68%	78.50%	-1.82%
RESERVE-A-MAX	21.31%	19.16%	2.15%
TWILIGHT	0.00%	0.00%	0.00%
NIGHT OWL	2.01%	2.34%	-0.33%
TBD	0.00%	0.00%	0.00%

Macatawa Area Express Transportation Authority

Meeting Date: N/A	**Agenda Item:**
Subject: Financial Reports for 10/31/2025–Unaudited	**Prepared By:** Wayne Reed, City Finance

Recommendation: Accept Financial Reports as information

Attached are Budget Performance Reports for the one month ended November 30, 2025 (16.67% of year). The FY25 audit has started and is ongoing. The attached reports reflect the activities of the MAX as well as capital.

Financial statements are presented in the following manner:

- *General Fund Balance Sheet Report.* This report includes a calculation of the Unassigned Fund Balance % of Total **Operational** Expenditures. The Government Finance Officers Association (GFOA) states that fund balance predicts a government's fiscal health and ability to weather financial challenges. Therefore, this is an important ratio to track. The report provides this for FY 2024 (actual), FY 2025 (projected) and FY 2026 (budget). This ratio has declined from 65% to an anticipated 46% over the three years presented.
- *MAX Cash and Investment Portfolio Status Report.* City Finance sends this report to MAX each week. This presents the total available cash and investments. The current balance is allocated to liquid accounts given the recent strains on cash flow and potential disruption with federal funding. The total cash can vary from fund balance due to timing of cash flows and accounting treatment for revenue and expenditure recognition.
- *Budget Report by Department (in summary).* This includes all activities of the General Fund, including Transit Operations, New Freedom and Mobility Management
- *Transit Operations Budget Report* – this summarizes the activity for transit operations, not including those allocated to New Freedom or Mobility Management
- *New Freedom Budget Report* – activity for New Freedom Grant
- *Mobility Management Report* – activity for Mobility Management

Revenues

Operating revenues for routine transit currently total $542,783.07, or 7.76% of budget. The lower than anticipated amount is primarily a timing difference as a large portion of revenues are not received until the end of the fiscal year. October operating revenues are mostly composed of State Operating Assistance, Federal capital outlay receipts, investment income, and fare collection revenues. Zeeland City, Zeeland Township, and Park Township are billed quarterly for services rendered. Federal operating grant revenues are received mid-late September.

Expenses

Operating expenditures for routine transit for the one month ended October 31, 2025, totaled $764,972.40, or 12.4% of budget. The overall percentage of operating expenses appears to be tracking within budget, however, there are several accounts that are over budget after only two months of activity. This can be amended as part of a mid-year budget amendment and should be noted for improvements to future budgeting efforts.

Macatawa Area Express Transportation Authority

Some notes to consider while reviewing the current revenues and expenditures:

Revenues:

- Property Tax-Allocated accounts show a budget of $(142,500.00) due to New Freedom revenue sharing allocation. The New Freedom grant is a 50% Federal/50% Local grant match and MAX uses Property Tax revenues as their match funding source. The property taxes are reallocated through a journal entry from the Regular Service account to the New Freedom property tax account each quarter. Allocations will start after the end of Q1.
- State Operating Assistance was delayed in October due to the extended Federal government shutdown. This funding was received in tandem with the November payment and recognized in November.

Expenditures:

- Cash Short/Over account shows $(768.72) balance year to date. MAX staff continues to monitor the impact of new financial and rider data collection systems on reporting and changes to this account.

Grant Activity

- ✓ Federal Operating Grant Revenue: $0 of $3,155,249 budgeted has been received. MAX receives Federal Operating grant revenues toward the end of the fiscal year, generally in mid-late September. MAX staff chose to reallocate $400,000 to operating assistance in FY2025. An amendment should be proposed for this adjustment.
- ✓ State Operating Grant Revenue (received at the beginning of each month) - $308,532 of $1,658,559 has been received.
- ✓ New Freedom Grant (grant request submitted after the end of each quarter) - $0 of $142,500 has been received.
- ✓ Mobility Management Federal and State Grants (grant request submitted after the end of each quarter) - $0 of $79,445 has been received.

MAX TRANSPORTATION
BALANCE SHEET

GL Number	Description	YTD Balance 09/30/2024	YTD Balance 09/30/2025	Beg. Balance 11/30/2025	
Cash					
101-000.000-001.100	RESTRICTED CASH DUE FRM RESTRICTED CASH/	654,102.00	654,102.00	654,102.00	
101-000.000-001.675	CASH DUE FROM CASH/INV POOL	3,657,207.06	2,791,441.03	2,901,580.93	
Total Cash		4,311,309.06	3,445,543.03	3,555,682.93	
Other Assets					
101-000.000-004.000	PETTY CASH GENERAL	900.00	900.00	900.00	
101-000.000-018.000	ACCOUNTS RECEIVABLE GENERAL	140,620.53	62,919.26	(21,592.07)	
101-000.000-028.000	TAXES RECEIVABLE	34,763.58	65,594.94	58,430.94	
101-000.000-029.000	IFT TAXES RECEIVABLE	632.70	318.90	55.62	
101-000.000-031.000	ALLOWANCE FOR UNCOLLECTIBLE TAXES	(2,780.09)	(3,109.46)	(3,109.46)	
101-000.000-062.000	LEASE RECEIVABLE	9,437.63	9,437.63	9,437.63	
101-000.000-078.000	DUE FROM STATE OF MICHIGAN	185,782.67	118,744.15	20,336.99	
101-000.000-079.000	DUE FROM FEDERAL GOVT	757,568.54	516,972.99	7,399.99	
101-000.000-083.000	DUE FROM EMPLOYEES	-	351.74	-	
101-000.000-123.000	PREPAID EXPENSE GENERAL	94,786.31	217,990.89	10,464.05	
101-000.000-123.005	PREPAID ITEMS-MTP LIABILITY FUND	12,187.00	56,322.00	56,322.00	
101-000.000-123.010	PREPAID ITEMS-MTP PROPERTY DAMAGE FUND	4,707.00	4,707.00	4,707.00	
101-000.000-123.015	PREPAID ITEMS-MTP SETTLEMENT	125,570.44	-	-	
Other Assets		1,364,176.31	1,051,150.04	143,352.69	
Total Assets		5,675,485.37	4,496,693.07	3,699,035.62	
Liabilities					
101-000.000-201.000	CONTRACTS PAYABLE	107,914.06	-	-	
101-000.000-202.000	ACCOUNTS PAYABLE GENERAL	426,900.46	173,020.02	-	
101-000.000-257.000	ACCRUED WAGES PAYABLE GENERAL	90,981.42	110,478.25	-	
101-000.000-360.000	DEFERRED REVENUE GENERAL	-	101,290.42	10,364.05	
101-000.000-360.100	DEFERRED REVENUE REAL PROPERTY TAX	28,736.37	30,260.73	30,260.73	
Total Liabilities		654,532.31	415,049.42	40,624.78	
Fund Equity					
101-000.000-390.000	FUND BALANCE - UNASSIGNED	4,366,851.06	3,427,541.65	3,004,308.84	
101-000.000-391.005	RESTRICTED BUS REPLACEMENT	300,000.00	300,000.00	300,000.00	
101-000.000-391.010	RESTRICTED CONTINGENCY	100,000.00	100,000.00	100,000.00	
101-000.000-391.015	RESTRICTED LOCAL GRANT MATCH	100,000.00	100,000.00	100,000.00	
101-000.000-391.020	RESTRICTED OPERATING (WORKING CAPITAL)	100,000.00	100,000.00	100,000.00	
101-000.000-391.025	RESTRICTED TROLLEY REPLACEMENT	18,102.00	18,102.00	18,102.00	
101-000.000-391.030	RESTRICTED ZEELAND CITY 2000	36,000.00	36,000.00	36,000.00	
Total Fund Equity		5,020,953.06	4,081,643.65	3,658,410.84	
TOTAL LIABILITIES AND FUND BALANCE		5,675,485.37	4,496,693.07	3,699,035.62	
		-	-	-	
Fund Balance Summary					
BEG. FUND BALANCE		4,945,328.46	5,020,953.06	4,081,643.65	
+ NET OF REVENUES & EXPENDITURES		75,624.60	(939,309.41)	(423,232.81)	*
= ENDING FUND BALANCE		5,020,953.06	4,081,643.65	3,658,410.84	
		Actual	Actual	Budget	
Total Expenditures		7,886,481.31	7,958,648.56	6,528,195.00	
Less: Capital Expenditures		(1,158,337.71)	(1,094,165.07)	-	
General Fund Less Capital Expenditures		6,728,143.60	6,864,483.49	6,528,195.00	
Unassigned Fund Balance % of Total Expenditures		65%	50%	46%	

* FY 2026 budgeted increase (decrease) operational expenditures

MACATAWA AREA TRANSPORTATION AUTHORITY - CASH AND INVESTMENT PORTFOLIO STATUS REPORT

Dec 12, 2025

Cash or Investment Type	Fifth Third & HNB	West Michigan Community Bank	Michigan Class	Mercantile	Flagstar	Huntington Liquidity Portal	United Federal Credit Union	Other Financial Arrangements	TOTAL	Percent Of Grand Total
POOLED										
Short-Term Money Management:										
- Cash in Bank Deposit Account	277,770.46								277,770.46	7.64%
- Chemical Bank Public Funds Account									- 0 -	0.00%
- Michigan Class Funds			2,142,760.76						2,142,760.76	58.97%
- Huntington Liquidity Portal						1,213,125.98			1,213,125.98	33.39%
- Certificates of Deposit		- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -		- 0 -	0.00%
- Accrued Interest Receivable		- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -		- 0 -	0.00%
Total Short-term	277,770.46	- 0 -	2,142,760.76	- 0 -	- 0 -	1,213,125.98	- 0 -	- 0 -	**3,633,657.20**	**100.00%**
Long-Term Money Management:										
- Money Market Account	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	0.00%
- Certificates of Deposit	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	0.00%
- U.S. Treasuries / Instrumentalities:										
> FHLB at Par Value	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	0.00%
> Market Value Adjustment	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	0.00%
> Accrued Interest Receivable	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	0.00%
Total Long-term	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	**- 0 -**	**0.00%**
TOTAL POOLED	277,770.46	- 0 -	2,142,760.76	- 0 -	- 0 -	1,213,125.98	- 0 -	- 0 -	3,633,657.20	100.00%
SEGREGATED										
No Segregated Items										
- None	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	0.00%
										0.00%
TOTAL SEGREGATED	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	0.00%
GRAND TOTALS	**277,770.46**	**- 0 -**	**2,142,760.76**	**- 0 -**	**- 0 -**	**1,213,125.98**	**- 0 -**	**- 0 -**	**3,633,657.20**	**100.00%**
Percent of Short-Term Total =	7.64%	0.00%	58.97%	0.00%	0.00%	33.39%	0.00%	0.00%		100.00%
Percent of Long-Term Total =	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%		0.00%
Percent of Grand Total =	7.64%	0.00%	58.97%	0.00%	0.00%	33.39%	0.00%	0.00%		100.00%

	25-26 Amended Budget	Activity For 11/30/2025	YTD Balance 11/30/2025	Available Balance 11/30/2025	% Bdgt Used
Fund: 101 GENERAL FUND					
Account Category: Revenues					
000.000 - GENERAL	81,000.00	12,775.09	22,872.85	58,127.15	28.24
593.537 - NEW FREEDOM-OPERATIONS	157,677.00	0.00	0.00	157,677.00	0.00
596.537 - ROUTINE TRANSIT OPERATIONS	6,911,583.00	405,215.48	519,910.22	6,391,672.78	7.52
Revenues	7,150,260.00	417,990.57	542,783.07	6,607,476.93	7.59
Account Category: Expenditures					
593.171 - NEW FREEDOM-MANAGEMENT & ADMIN	41,766.00	0.00	0.00	41,766.00	0.00
593.266 - NEW FREEDOM-CUSTOMER SERVICE	28,275.00	0.00	0.00	28,275.00	0.00
593.537 - NEW FREEDOM-OPERATIONS	176,216.00	0.00	0.00	176,216.00	0.00
593.591 - NEW FREEDOM-MAINTENANCE	33,478.00	0.00	0.00	33,478.00	0.00
594.266 - MOBILITY GRANT	79,445.00	5,148.66	7,498.42	71,946.58	9.44
596.171 - MANAGEMENT & ADMINISTRATION	1,006,715.00	78,654.55	134,834.20	871,880.80	13.39
596.266 - CUSTOMER SERVICE & MARKETING	663,500.00	52,950.92	93,047.17	570,452.83	14.02
596.537 - ROUTINE TRANSIT OPERATIONS	3,624,500.00	339,367.18	529,755.90	3,094,744.10	14.62
596.591 - TRANSIT MAINTENANCE	874,300.00	30,494.74	7,335.13	866,964.87	0.84
Expenditures	6,528,195.00	506,616.05	772,470.82	5,755,724.18	11.83
Fund 101 - GENERAL FUND:					
TOTAL REVENUES	7,150,260.00	417,990.57	542,783.07	6,607,476.93	7.59
TOTAL EXPENDITURES	6,528,195.00	506,616.05	772,470.82	5,755,724.18	11.83
Total Fund 101 GENERAL FUND:	622,065.00	(88,625.48)	(229,687.75)	851,752.75	

Macatawa Area Express

		25-26 Amended Budget	Activity For 11/30/2025	YTD Balance 11/30/2025	Available Balance 11/30/2025	% Bdgt Used
Fund: 101 GENERAL FUND						
Account Category: Revenues						
Department: 000.000 GENERAL						
101-000.000-665.000	INVESTMENT INCOME	80,000.00	9,972.38	20,070.14	59,929.86	25.09
101-000.000-674.000	PRIVATE DONATIONS GENERAL	0.00	58.68	58.68	(58.68)	100.00
101-000.000-682.000	RECOVERIES OTHER PARTIES	0.00	75.00	75.00	(75.00)	100.00
101-000.000-683.000	MISCELLANEOUS GENERAL	1,000.00	2,669.03	2,669.03	(1,669.03)	266.90
Total Dept 000.000 - GENERAL		81,000.00	12,775.09	22,872.85	58,127.15	28.24
Department: 596.537 ROUTINE TRANSIT OPERATIONS						
101-596.537-402.000	PROPERTY TAX	1,387,678.00	0.00	0.00	1,387,678.00	0.00
101-596.537-402.100	PROPERTY TAX - ALLOCATED	(142,500.00)	0.00	0.00	(142,500.00)	0.00
101-596.537-432.000	SERVICE CHARGE IN LIEU OF TAXES	3,500.00	0.00	0.00	3,500.00	0.00
101-596.537-437.000	PROPERTY TAXES IFT IFT LEVY - GENERA	27,000.00	0.00	0.00	27,000.00	0.00
101-596.537-445.000	INTEREST & PENALTIES (TAXES)	1,500.00	91.06	91.06	1,408.94	6.07
101-596.537-502.000	FEDERAL OPERATING (CURRENT YEAR)	3,155,249.00	0.00	0.00	3,155,249.00	0.00
101-596.537-502.400	FEDERAL MOBILITY MANAGEMENT	63,556.00	0.00	0.00	63,556.00	0.00
101-596.537-502.600	FEDERAL NEW FREEDOM	142,500.00	0.00	0.00	142,500.00	0.00
101-596.537-502.800	FEDERAL CAPITAL OUTLAY	0.00	83,323.33	157,398.33	(157,398.33)	100.00
101-596.537-539.000	STATE OPERATING (CURRENT YEAR)	1,658,559.00	308,532.00	308,532.00	1,350,027.00	18.60
101-596.537-539.400	STATE MOBILITY MANAGEMENT	15,889.00	0.00	0.00	15,889.00	0.00
101-596.537-539.800	STATE CAPITAL OUTLAY	0.00	0.00	18,518.04	(18,518.04)	100.00
101-596.537-573.000	STATE-REIM LOCAL PPT TAX LOSS	91,000.00	0.00	0.00	91,000.00	0.00
101-596.537-581.100	CHARGES FOR SERVICES RENDERED ZEELAN	66,152.00	0.00	0.00	66,152.00	0.00
101-596.537-581.200	CHARGES FOR SERVICES RENDERED PARK T	139,500.00	0.00	0.00	139,500.00	0.00
101-596.537-581.900	CHARGES FOR SERVICES RENDERED ZEELAN	8,000.00	0.00	0.00	8,000.00	0.00
101-596.537-642.315	CONCESSIONS & COMMISSIONS BUS SIGNAG	25,000.00	0.00	0.00	25,000.00	0.00
101-596.537-651.100	USE & ADMISSIONS FEES FARES-FIXED RO	50,000.00	1,773.80	7,808.86	42,191.14	15.62
101-596.537-651.101	USE & ADMISSIONS FEES FARES-REDUCED	25,000.00	0.00	0.00	25,000.00	0.00
101-596.537-651.102	USE & ADMISSIONS FEES FARES-REDUCED	2,000.00	99.00	171.00	1,829.00	8.55
101-596.537-651.104	USE & ADMISSIONS FEES FARES-ADULT MO	35,000.00	1,414.50	3,933.00	31,067.00	11.24
101-596.537-651.105	USE & ADMISSIONS FEES FARES-DAILY PA	3,500.00	52.90	181.70	3,318.30	5.19
101-596.537-651.106	USE & ADMISSIONS FEES FARES-TICKETS	2,000.00	(36.50)	(116.50)	2,116.50	(5.83)
101-596.537-651.108	USE & ADMISSIONS FEES FARES-ADULT WE	2,500.00	75.00	330.00	2,170.00	13.20
101-596.537-651.109	USE & ADMISSIONS FEES FARES-STUDENT	7,000.00	276.00	793.50	6,206.50	11.34
101-596.537-651.200	USE & ADMISSIONS FEES FARES-DEMAND/R	50,000.00	2,965.30	8,265.45	41,734.55	16.53
101-596.537-651.203	USE & ADMISSIONS FEES FARES-PUNCH PA	1,000.00	1,000.00	2,550.00	(1,550.00)	255.00
101-596.537-651.204	USE & ADMISSIONS FEES FARES-REDUCED	50,000.00	5,874.50	12,217.50	37,782.50	24.44
101-596.537-682.100	REIMBURSEMENTS MICHIGAN TRANSIT POOL	26,000.00	0.00	0.00	26,000.00	0.00
101-596.537-683.200	MISCELLANEOUS LOST ELIGIBLE PASS	0.00	0.00	5.00	(5.00)	100.00
101-596.537-689.000	CASH SHORT/OVER	0.00	(225.41)	(768.72)	768.72	100.00
101-596.537-693.000	SALE OF FIXED ASSETS	15,000.00	0.00	0.00	15,000.00	0.00
Total Dept 596.537 - ROUTINE TRANSIT OPERATIONS		6,911,583.00	405,215.48	519,910.22	6,391,672.78	7.52
Revenues		6,992,583.00	417,990.57	542,783.07	6,449,799.93	7.76
Account Category: Expenditures						
Department: 596.171 MANAGEMENT & ADMINISTRATION						
101-596.171-701.000	PAYROLL-REGULAR GENERAL	400,000.00	32,158.05	53,083.71	346,916.29	13.27
101-596.171-703.100	SPECIAL PAY - ONE TIME	4,000.00	0.00	0.00	4,000.00	0.00
101-596.171-703.200	SAFETY INCENTIVE	500.00	0.00	200.00	300.00	40.00
101-596.171-710.000	PAYROLL - PAID TIME OFF	32,000.00	706.80	1,111.08	30,888.92	3.47

		25-26 Amended Budget	Activity For 11/30/2025	YTD Balance 11/30/2025	Available Balance 11/30/2025	% Bdgt Used
Fund: 101 GENERAL FUND						
Account Category: Expenditures						
Department: 596.171 MANAGEMENT & ADMINISTRATION						
101-596.171-712.000	PAYROLL - HOLIDAYS	10,000.00	0.00	0.00	10,000.00	0.00
101-596.171-714.000	PAYROLL - BEREAVEMENT	600.00	237.44	1,187.20	(587.20)	197.87
101-596.171-720.005	INSURANCE HEALTH	82,000.00	6,001.88	12,363.78	69,636.22	15.08
101-596.171-720.010	INSURANCE DENTAL	3,000.00	286.89	593.26	2,406.74	19.78
101-596.171-720.020	INSURANCE VISION	1,000.00	95.63	197.62	802.38	19.76
101-596.171-720.025	INSURANCE - LIFE & AD&D	1,000.00	0.00	27.48	972.52	2.75
101-596.171-720.030	INSURANCE - INCOME PROTECTION	3,500.00	0.00	305.03	3,194.97	8.72
101-596.171-721.005	RETIREMENT CONTRIBUTION	30,000.00	2,567.39	4,296.96	25,703.04	14.32
101-596.171-723.000	EMPLOYER FICA/MEDICARE CONTRIBUTION	34,000.00	2,404.17	4,037.69	29,962.31	11.88
101-596.171-723.500	WORKERS COMP INSURANCE	9,500.00	0.00	0.00	9,500.00	0.00
101-596.171-730.000	POSTAGE	2,500.00	159.99	159.99	2,340.01	6.40
101-596.171-740.000	OPERATING SUPPLIES GENERAL	11,000.00	210.63	233.57	10,766.43	2.12
101-596.171-740.100	OPERATING SUPPLIES EQUIPMENT IT	8,000.00	0.00	172.55	7,827.45	2.16
101-596.171-801.000	CONTRACTUAL-LEGAL	2,500.00	324.00	324.00	2,176.00	12.96
101-596.171-802.005	CONTRACTUAL-FINANCE/PROPERTY INDEPEN	11,000.00	10,710.00	10,710.00	290.00	97.36
101-596.171-802.100	CONTRACTUAL-FINANCE/PROPERTY ACCOUNT	115,000.00	0.00	0.00	115,000.00	0.00
101-596.171-802.200	CONTRACTUAL-FINANCE/PROPERTY FINANCE	4,100.00	0.00	12,318.75	(8,218.75)	300.46
101-596.171-802.250	CONTRACTUAL-FINANCE/PROPERTY FINANCI	8,000.00	540.91	540.91	7,459.09	6.76
101-596.171-803.005	CONTRACTUAL-HUMAN RESOURCES EMPLOYEE	1,200.00	0.00	0.00	1,200.00	0.00
101-596.171-803.100	CONTRACTUAL-HUMAN RESOURCES FLEX BEN	2,750.00	420.84	401.32	2,348.68	14.59
101-596.171-808.002	CONTRACTUAL-BUILDINGS & GROUNDS GREE	20,000.00	263.27	377.74	19,622.26	1.89
101-596.171-809.605	CONTRACTUAL-MISCELLANEOUS SERVICES	45,000.00	9,889.16	12,606.16	32,393.84	28.01
101-596.171-850.000	COMMUNICATIONS TELEPHONE	10,000.00	1,116.21	1,141.94	8,858.06	11.42
101-596.171-851.000	COMMUNICATIONS CELLULAR	18,500.00	1,034.28	2,068.56	16,431.44	11.18
101-596.171-901.000	CONTRACTUAL-PROMOTIONS/PRINTING PRIN	2,100.00	0.00	0.00	2,100.00	0.00
101-596.171-902.000	CONTRACTUAL-PROMOTIONS/PRINTING PUBL	1,500.00	0.00	0.00	1,500.00	0.00
101-596.171-903.000	CONTRACTUAL-PROMOTIONS/PRINTING ADVE	13,000.00	0.00	7.21	12,992.79	0.06
101-596.171-920.050	PUBLIC UTILITIES DEPOT	32,000.00	2,327.00	2,327.00	29,673.00	7.27
101-596.171-920.051	PUBLIC UTILITIES GREENWAY	25,000.00	330.00	330.00	24,670.00	1.32
101-596.171-920.052	PUBLIC UTILITIES STORAGE FACILITY	2,200.00	19.94	19.94	2,180.06	0.91
101-596.171-955.010	MISCELLANEOUS INTERNET TICKET SALES	6,000.00	394.62	954.26	5,045.74	15.90
101-596.171-955.800	EMPLOYEE EVENTS	16,000.00	0.00	110.23	15,889.77	0.69
101-596.171-960.000	EDUCATION & TRAINING	7,265.00	0.00	0.00	7,265.00	0.00
101-596.171-961.000	TRAVEL, CONF, SEMINARS	17,000.00	166.18	336.99	16,663.01	1.98
101-596.171-965.000	DUES & SUBSCRIPTIONS	14,000.00	6,289.27	12,289.27	1,710.73	87.78
Total Dept 596.171 - MANAGEMENT & ADMINISTRATION		1,006,715.00	78,654.55	134,834.20	871,880.80	13.39
Department: 596.266 CUSTOMER SERVICE & MARKETING						
101-596.266-701.000	PAYROLL-REGULAR GENERAL	370,000.00	32,374.28	53,082.69	316,917.31	14.35
101-596.266-702.000	PAYROLL-TEMPORARY HELP GENERAL	15,000.00	0.00	0.00	15,000.00	0.00
101-596.266-703.100	SPECIAL PAY - ONE TIME	1,500.00	0.00	0.00	1,500.00	0.00
101-596.266-703.200	SAFETY INCENTIVE	1,500.00	0.00	450.00	1,050.00	30.00
101-596.266-703.300	SHIFT PREMIUM	1,500.00	38.40	95.83	1,404.17	6.39
101-596.266-710.000	PAYROLL - PAID TIME OFF	26,000.00	1,280.56	2,929.62	23,070.38	11.27
101-596.266-712.000	PAYROLL - HOLIDAYS	10,000.00	0.00	0.00	10,000.00	0.00
101-596.266-714.000	PAYROLL - BEREAVEMENT	500.00	883.60	1,094.79	(594.79)	218.96
101-596.266-720.005	INSURANCE HEALTH	150,000.00	12,566.02	25,230.16	124,769.84	16.82
101-596.266-720.010	INSURANCE DENTAL	5,000.00	435.63	874.37	4,125.63	17.49

		25-26 Amended Budget	Activity For 11/30/2025	YTD Balance 11/30/2025	Available Balance 11/30/2025	% Bdgt Used
Fund: 101 GENERAL FUND						
Account Category: Expenditures						
Department: 596.266 CUSTOMER SERVICE & MARKETING						
101-596.266-720.020	INSURANCE VISION	2,000.00	148.66	298.36	1,701.64	14.92
101-596.266-720.025	INSURANCE - LIFE & AD&D	500.00	0.00	41.22	458.78	8.24
101-596.266-720.030	INSURANCE - INCOME PROTECTION	3,500.00	0.00	314.90	3,185.10	9.00
101-596.266-721.005	RETIREMENT CONTRIBUTION	32,000.00	2,766.15	4,555.04	27,444.96	14.23
101-596.266-723.000	EMPLOYER FICA/MEDICARE CONTRIBUTION	32,000.00	2,457.62	4,080.19	27,919.81	12.75
101-596.266-723.500	WORKERS COMP INSURANCE	12,500.00	0.00	0.00	12,500.00	0.00
Total Dept 596.266 - CUSTOMER SERVICE & MARKETING		663,500.00	52,950.92	93,047.17	570,452.83	14.02
Department: 596.537 ROUTINE TRANSIT OPERATIONS						
101-596.537-701.100	PAYROLL-REGULAR DRIVERS	1,300,000.00	106,694.78	174,729.30	1,125,270.70	13.44
101-596.537-701.200	PAYROLL-REGULAR OTHER OPERATIONS	350,000.00	27,553.03	45,498.89	304,501.11	13.00
101-596.537-701.300	PAYROLL-REGULAR DISPATCH	95,000.00	7,752.00	11,774.01	83,225.99	12.39
101-596.537-702.100	PAYROLL-TEMPORARY HELP DRIVERS	144,000.00	14,723.30	25,288.73	118,711.27	17.56
101-596.537-702.300	PAYROLL-TEMPORARY HELP TEMPORARY HEL	0.00	2,300.45	3,359.93	(3,359.93)	100.00
101-596.537-703.100	SPECIAL PAY - ONE TIME	20,000.00	2,611.85	2,641.25	17,358.75	13.21
101-596.537-703.200	SAFETY INCENTIVE	6,000.00	0.00	1,750.00	4,250.00	29.17
101-596.537-703.300	SHIFT PREMIUM	30,000.00	1,496.40	2,640.22	27,359.78	8.80
101-596.537-705.100	PAYROLL - OVERTIME DRIVERS	0.00	1,723.87	2,821.63	(2,821.63)	100.00
101-596.537-705.200	PAYROLL - OVERTIME OTHER OPERATIONS	35,000.00	1,218.45	2,519.69	32,480.31	7.20
101-596.537-705.300	PAYROLL - OVERTIME DISPATCH	11,000.00	387.51	854.93	10,145.07	7.77
101-596.537-710.000	PAYROLL - PAID TIME OFF	138,000.00	10,275.40	21,098.67	116,901.33	15.29
101-596.537-712.000	PAYROLL - HOLIDAYS	47,500.00	0.00	0.00	47,500.00	0.00
101-596.537-714.000	PAYROLL - BEREAVEMENT	7,000.00	2,355.60	2,832.30	4,167.70	40.46
101-596.537-720.005	INSURANCE HEALTH	550,000.00	41,435.26	82,400.04	467,599.96	14.98
101-596.537-720.010	INSURANCE DENTAL	20,000.00	1,494.55	2,976.60	17,023.40	14.88
101-596.537-720.020	INSURANCE VISION	8,000.00	535.17	1,065.45	6,934.55	13.32
101-596.537-720.025	INSURANCE - LIFE & AD&D	2,000.00	0.00	161.90	1,838.10	8.10
101-596.537-720.030	INSURANCE - INCOME PROTECTION	20,000.00	0.00	1,732.81	18,267.19	8.66
101-596.537-721.005	RETIREMENT CONTRIBUTION	155,000.00	12,455.63	20,543.92	134,456.08	13.25
101-596.537-723.000	EMPLOYER FICA/MEDICARE CONTRIBUTION	170,000.00	13,004.16	21,646.16	148,353.84	12.73
101-596.537-723.500	WORKERS COMP INSURANCE	72,000.00	0.00	0.00	72,000.00	0.00
101-596.537-743.100	ANTI-FREEZE & OIL	2,000.00	0.00	0.00	2,000.00	0.00
101-596.537-745.300	CLOTHING UNIFORMS	3,000.00	146.00	293.87	2,706.13	9.80
101-596.537-748.000	GASOLINE GENERAL	200,000.00	21,543.53	21,543.53	178,456.47	10.77
101-596.537-803.015	CONTRACTUAL-HUMAN RESOURCES DRUG/ALC	12,000.00	424.50	489.50	11,510.50	4.08
101-596.537-939.300	VEHICLE MAINTENANCE TIRES	15,000.00	865.74	865.74	14,134.26	5.77
101-596.537-940.000	BUILDING RENTAL/LEASE GENERAL	6,000.00	0.00	2,395.83	3,604.17	39.93
101-596.537-940.100	BUILDING RENTAL/LEASE CITY DEPOT LEA	105,000.00	2,310.00	4,620.00	100,380.00	4.40
101-596.537-961.000	TRAVEL, CONF, SEMINARS	1,000.00	0.00	0.00	1,000.00	0.00
101-596.537-962.000	COMMERCIAL INSURANCE PREMIUMS GENERA	100,000.00	66,060.00	71,211.00	28,789.00	71.21
Total Dept 596.537 - ROUTINE TRANSIT OPERATIONS		3,624,500.00	339,367.18	529,755.90	3,094,744.10	14.62
Department: 596.591 TRANSIT MAINTENANCE						
101-596.591-701.000	PAYROLL-REGULAR GENERAL	140,000.00	11,916.23	19,822.74	120,177.26	14.16
101-596.591-702.000	PAYROLL-TEMPORARY HELP GENERAL	74,000.00	6,293.68	9,976.59	64,023.41	13.48
101-596.591-703.100	SPECIAL PAY - ONE TIME	2,000.00	0.00	0.00	2,000.00	0.00
101-596.591-703.200	SAFETY INCENTIVE	1,000.00	0.00	300.00	700.00	30.00
101-596.591-703.300	SHIFT PREMIUM	5,000.00	322.80	541.63	4,458.37	10.83

		25-26 Amended Budget	Activity For 11/30/2025	YTD Balance 11/30/2025	Available Balance 11/30/2025	% Bdgt Used
Fund: 101 GENERAL FUND						
Account Category: Expenditures						
Department: 596.591 TRANSIT MAINTENANCE						
101-596.591-705.000	PAYROLL - OVERTIME GENERAL	0.00	10.54	193.31	(193.31)	100.00
101-596.591-710.000	PAYROLL - PAID TIME OFF	12,000.00	489.38	637.48	11,362.52	5.31
101-596.591-712.000	PAYROLL - HOLIDAYS	5,000.00	0.00	0.00	5,000.00	0.00
101-596.591-720.005	INSURANCE HEALTH	65,000.00	5,051.82	10,103.64	54,896.36	15.54
101-596.591-720.010	INSURANCE DENTAL	3,000.00	188.94	377.88	2,622.12	12.60
101-596.591-720.020	INSURANCE VISION	1,000.00	62.38	124.76	875.24	12.48
101-596.591-720.025	INSURANCE - LIFE & AD&D	300.00	0.00	13.74	286.26	4.58
101-596.591-720.030	INSURANCE - INCOME PROTECTION	1,500.00	0.00	115.53	1,384.47	7.70
101-596.591-721.005	RETIREMENT CONTRIBUTION	15,000.00	986.31	1,638.17	13,361.83	10.92
101-596.591-723.000	EMPLOYER FICA/MEDICARE CONTRIBUTION	20,000.00	1,384.39	2,283.03	17,716.97	11.42
101-596.591-723.500	WORKERS COMP INSURANCE	10,000.00	0.00	0.00	10,000.00	0.00
101-596.591-740.000	OPERATING SUPPLIES CLEANING MATERIAL	15,000.00	1,125.76	2,537.34	12,462.66	16.92
101-596.591-808.001	CONTRACTUAL-BUILDINGS & GROUNDS DEPO	1,500.00	114.27	228.74	1,271.26	15.25
101-596.591-808.002	CONTRACTUAL-BUILDINGS & GROUNDS DEPO	5,000.00	327.00	327.00	4,673.00	6.54
101-596.591-808.003	CONTRACTUAL-BUILDINGS & GROUNDS DEPO	30,000.00	0.00	0.00	30,000.00	0.00
101-596.591-931.000	BUILDING & GROUNDS MAINTENANCE DEPOT	7,000.00	81.95	712.90	6,287.10	10.18
101-596.591-931.100	BUILDING & GROUNDS MAINTENANCE GREEN	20,000.00	1,154.58	1,314.66	18,685.34	6.57
101-596.591-933.100	EQUIPMENT MAINTENANCE OFFICE EQUIPME	10,000.00	984.71	1,775.44	8,224.56	17.75
101-596.591-939.005	VEHICLE MAINTENANCE MECHANICAL	425,000.00	0.00	(45,799.40)	470,799.40	(10.78)
101-596.591-939.015	VEHICLE MAINTENANCE BODYWORK	5,000.00	0.00	109.95	4,890.05	2.20
101-596.591-939.020	VEHICLE MAINTENANCE GRAPHICS	1,000.00	0.00	0.00	1,000.00	0.00
Total Dept 596.591 - TRANSIT MAINTENANCE		874,300.00	30,494.74	7,335.13	866,964.87	0.84
Expenditures		6,169,015.00	501,467.39	764,972.40	5,404,042.60	12.40
Fund 101 - GENERAL FUND:						
TOTAL REVENUES		6,992,583.00	417,990.57	542,783.07	6,449,799.93	7.76
TOTAL EXPENDITURES		6,169,015.00	501,467.39	764,972.40	5,404,042.60	12.40
NET OF REVENUES & EXPENDITURES:		823,568.00	(83,476.82)	(222,189.33)	1,045,757.33	

		25-26 Amended Budget	Activity For 11/30/2025	YTD Balance 11/30/2025	Available Balance 11/30/2025	% Bdgt Used
Fund: 101 GENERAL FUND						
Account Category: Revenues						
Department: 593.537 NEW FREEDOM-OPERATIONS						
101-593.537-402.100	PROPERTY TAX - ALLOCATED	142,500.00	0.00	0.00	142,500.00	0.00
101-593.537-651.200	USE & ADMISSIONS FEES FARES-DEMAND/R	15,177.00	0.00	0.00	15,177.00	0.00
Total Dept 593.537 - NEW FREEDOM-OPERATIONS		157,677.00	0.00	0.00	157,677.00	0.00
Revenues		157,677.00	0.00	0.00	157,677.00	0.00
Account Category: Expenditures						
Department: 593.171 NEW FREEDOM-MANAGEMENT & ADMIN						
101-593.171-701.000	PAYROLL-REGULAR GENERAL	15,205.00	0.00	0.00	15,205.00	0.00
101-593.171-703.200	SAFETY INCENTIVE	100.00	0.00	0.00	100.00	0.00
101-593.171-705.000	PAYROLL - OVERTIME GENERAL	5.00	0.00	0.00	5.00	0.00
101-593.171-710.000	PAYROLL - PAID TIME OFF	1,340.00	0.00	0.00	1,340.00	0.00
101-593.171-712.000	PAYROLL - HOLIDAYS	390.00	0.00	0.00	390.00	0.00
101-593.171-714.000	PAYROLL - BEREAVEMENT	86.00	0.00	0.00	86.00	0.00
101-593.171-720.005	INSURANCE HEALTH	1,749.00	0.00	0.00	1,749.00	0.00
101-593.171-720.010	INSURANCE DENTAL	131.00	0.00	0.00	131.00	0.00
101-593.171-720.020	INSURANCE VISION	42.00	0.00	0.00	42.00	0.00
101-593.171-720.025	INSURANCE - LIFE & AD&D	16.00	0.00	0.00	16.00	0.00
101-593.171-720.030	INSURANCE - INCOME PROTECTION	155.00	0.00	0.00	155.00	0.00
101-593.171-721.005	RETIREMENT CONTRIBUTION	1,219.00	0.00	0.00	1,219.00	0.00
101-593.171-723.000	EMPLOYER FICA/MEDICARE CONTRIBUTION	1,194.00	0.00	0.00	1,194.00	0.00
101-593.171-723.500	WORKERS COMP INSURANCE	163.00	0.00	0.00	163.00	0.00
101-593.171-730.000	POSTAGE	74.00	0.00	0.00	74.00	0.00
101-593.171-740.000	OPERATING SUPPLIES GENERAL	563.00	0.00	0.00	563.00	0.00
101-593.171-740.100	OPERATING SUPPLIES EQUIPMENT IT	466.00	0.00	0.00	466.00	0.00
101-593.171-801.000	CONTRACTUAL-LEGAL	348.00	0.00	0.00	348.00	0.00
101-593.171-802.005	CONTRACTUAL-FINANCE/PROPERTY INDEPEN	537.00	0.00	0.00	537.00	0.00
101-593.171-802.100	CONTRACTUAL-FINANCE/PROPERTY ACCOUNT	4,655.00	0.00	0.00	4,655.00	0.00
101-593.171-802.250	CONTRACTUAL-FINANCE/PROPERTY FINANCI	404.00	0.00	0.00	404.00	0.00
101-593.171-803.005	CONTRACTUAL-HUMAN RESOURCES EMPLOYEE	50.00	0.00	0.00	50.00	0.00
101-593.171-803.100	CONTRACTUAL-HUMAN RESOURCES FLEX BEN	100.00	0.00	0.00	100.00	0.00
101-593.171-808.002	CONTRACTUAL-BUILDINGS & GROUNDS GREE	100.00	0.00	0.00	100.00	0.00
101-593.171-809.605	CONTRACTUAL-MISCELLANEOUS SERVICES	3,105.00	0.00	0.00	3,105.00	0.00
101-593.171-850.000	COMMUNICATIONS TELEPHONE	413.00	0.00	0.00	413.00	0.00
101-593.171-851.000	COMMUNICATIONS CELLULAR	572.00	0.00	0.00	572.00	0.00
101-593.171-902.000	CONTRACTUAL-PROMOTIONS/PRINTING PUBL	236.00	0.00	0.00	236.00	0.00
101-593.171-903.000	CONTRACTUAL-PROMOTIONS/PRINTING ADVE	427.00	0.00	0.00	427.00	0.00
101-593.171-920.050	PUBLIC UTILITIES DEPOT	2,000.00	0.00	0.00	2,000.00	0.00
101-593.171-920.051	PUBLIC UTILITIES GREENWAY	2,000.00	0.00	0.00	2,000.00	0.00
101-593.171-955.000	MISCELLANEOUS GENERAL	47.00	0.00	0.00	47.00	0.00
101-593.171-955.010	MISCELLANEOUS INTERNET TICKET SALES	300.00	0.00	0.00	300.00	0.00
101-593.171-955.800	EMPLOYEE EVENTS	1,500.00	0.00	0.00	1,500.00	0.00
101-593.171-960.000	EDUCATION & TRAINING	410.00	0.00	0.00	410.00	0.00
101-593.171-961.000	TRAVEL, CONF, SEMINARS	464.00	0.00	0.00	464.00	0.00
101-593.171-965.000	DUES & SUBSCRIPTIONS	1,200.00	0.00	0.00	1,200.00	0.00
Total Dept 593.171 - NEW FREEDOM-MANAGEMENT & ADMIN		41,766.00	0.00	0.00	41,766.00	0.00
Department: 593.266 NEW FREEDOM-CUSTOMER SERVICE						
101-593.266-701.000	PAYROLL-REGULAR GENERAL	16,580.00	0.00	0.00	16,580.00	0.00

		25-26 Amended Budget	Activity For 11/30/2025	YTD Balance 11/30/2025	Available Balance 11/30/2025	% Bdgt Used
Fund: 101 GENERAL FUND						
Account Category: Expenditures						
Department: 593.266 NEW FREEDOM-CUSTOMER SERVICE						
101-593.266-702.000	PAYROLL-TEMPORARY HELP GENERAL	994.00	0.00	0.00	994.00	0.00
101-593.266-703.100	SPECIAL PAY - ONE TIME	151.00	0.00	0.00	151.00	0.00
101-593.266-703.200	SAFETY INCENTIVE	57.00	0.00	0.00	57.00	0.00
101-593.266-703.300	SHIFT PREMIUM	27.00	0.00	0.00	27.00	0.00
101-593.266-705.000	PAYROLL - OVERTIME GENERAL	91.00	0.00	0.00	91.00	0.00
101-593.266-710.000	PAYROLL - PAID TIME OFF	643.00	0.00	0.00	643.00	0.00
101-593.266-712.000	PAYROLL - HOLIDAYS	373.00	0.00	0.00	373.00	0.00
101-593.266-714.000	PAYROLL - BEREAVEMENT	20.00	0.00	0.00	20.00	0.00
101-593.266-720.005	INSURANCE HEALTH	4,859.00	0.00	0.00	4,859.00	0.00
101-593.266-720.010	INSURANCE DENTAL	500.00	0.00	0.00	500.00	0.00
101-593.266-720.020	INSURANCE VISION	200.00	0.00	0.00	200.00	0.00
101-593.266-720.025	INSURANCE - LIFE & AD&D	40.00	0.00	0.00	40.00	0.00
101-593.266-720.030	INSURANCE - INCOME PROTECTION	233.00	0.00	0.00	233.00	0.00
101-593.266-721.005	RETIREMENT CONTRIBUTION	1,700.00	0.00	0.00	1,700.00	0.00
101-593.266-723.000	EMPLOYER FICA/MEDICARE CONTRIBUTION	1,542.00	0.00	0.00	1,542.00	0.00
101-593.266-723.500	WORKERS COMP INSURANCE	265.00	0.00	0.00	265.00	0.00
Total Dept 593.266 - NEW FREEDOM-CUSTOMER SERVICE		28,275.00	0.00	0.00	28,275.00	0.00
Department: 593.537 NEW FREEDOM-OPERATIONS						
101-593.537-701.100	PAYROLL-REGULAR DRIVERS	63,525.00	0.00	0.00	63,525.00	0.00
101-593.537-701.200	PAYROLL-REGULAR OTHER OPERATIONS	15,854.00	0.00	0.00	15,854.00	0.00
101-593.537-701.300	PAYROLL-REGULAR DISPATCH	4,644.00	0.00	0.00	4,644.00	0.00
101-593.537-702.100	PAYROLL-TEMPORARY HELP DRIVERS	1,600.00	0.00	0.00	1,600.00	0.00
101-593.537-703.100	SPECIAL PAY - ONE TIME	1,336.00	0.00	0.00	1,336.00	0.00
101-593.537-703.200	SAFETY INCENTIVE	283.00	0.00	0.00	283.00	0.00
101-593.537-703.300	SHIFT PREMIUM	2,859.00	0.00	0.00	2,859.00	0.00
101-593.537-705.200	PAYROLL - OVERTIME OTHER OPERATIONS	2,000.00	0.00	0.00	2,000.00	0.00
101-593.537-705.300	PAYROLL - OVERTIME DISPATCH	400.00	0.00	0.00	400.00	0.00
101-593.537-710.000	PAYROLL - PAID TIME OFF	7,457.00	0.00	0.00	7,457.00	0.00
101-593.537-712.000	PAYROLL - HOLIDAYS	2,948.00	0.00	0.00	2,948.00	0.00
101-593.537-714.000	PAYROLL - BEREAVEMENT	106.00	0.00	0.00	106.00	0.00
101-593.537-720.005	INSURANCE HEALTH	16,944.00	0.00	0.00	16,944.00	0.00
101-593.537-720.010	INSURANCE DENTAL	1,194.00	0.00	0.00	1,194.00	0.00
101-593.537-720.020	INSURANCE VISION	362.00	0.00	0.00	362.00	0.00
101-593.537-720.025	INSURANCE - LIFE & AD&D	193.00	0.00	0.00	193.00	0.00
101-593.537-720.030	INSURANCE - INCOME PROTECTION	1,275.00	0.00	0.00	1,275.00	0.00
101-593.537-721.005	RETIREMENT CONTRIBUTION	6,106.00	0.00	0.00	6,106.00	0.00
101-593.537-723.000	EMPLOYER FICA/MEDICARE CONTRIBUTION	12,122.00	0.00	0.00	12,122.00	0.00
101-593.537-723.500	WORKERS COMP INSURANCE	1,605.00	0.00	0.00	1,605.00	0.00
101-593.537-743.100	ANTI-FREEZE & OIL	148.00	0.00	0.00	148.00	0.00
101-593.537-745.300	CLOTHING UNIFORMS	327.00	0.00	0.00	327.00	0.00
101-593.537-748.000	GASOLINE GENERAL	12,600.00	0.00	0.00	12,600.00	0.00
101-593.537-803.015	CONTRACTUAL-HUMAN RESOURCES DRUG/ALC	490.00	0.00	0.00	490.00	0.00
101-593.537-910.000	BUILDING RENTAL/LEASE GENERAL	948.00	0.00	0.00	948.00	0.00
101-593.537-939.300	VEHICLE MAINTENANCE TIRES	1,000.00	0.00	0.00	1,000.00	0.00
101-593.537-940.000	PARKING RENTAL PAYMENTS	240.00	0.00	0.00	240.00	0.00
101-593.537-940.100	BUILDING RENTAL/LEASE CITY DEPOT LEA	8,300.00	0.00	0.00	8,300.00	0.00
101-593.537-961.000	TRAVEL, CONF, SEMINARS	100.00	0.00	0.00	100.00	0.00

		25-26 Amended Budget	Activity For 11/30/2025	YTD Balance 11/30/2025	Available Balance 11/30/2025	% Bdgt Used
Fund: 101 GENERAL FUND						
Account Category: Expenditures						
Department: 593.537 NEW FREEDOM-OPERATIONS						
101-593.537-962.000	COMMERCIAL INSURANCE PREMIUMS GENERA	9,250.00	0.00	0.00	9,250.00	0.00
Total Dept 593.537 - NEW FREEDOM-OPERATIONS		176,216.00	0.00	0.00	176,216.00	0.00
Department: 593.591 NEW FREEDOM-MAINTENANCE						
101-593.591-701.000	PAYROLL-REGULAR GENERAL	5,704.00	0.00	0.00	5,704.00	0.00
101-593.591-702.000	PAYROLL-TEMPORARY HELP GENERAL	2,329.00	0.00	0.00	2,329.00	0.00
101-593.591-703.100	SPECIAL PAY - ONE TIME	154.00	0.00	0.00	154.00	0.00
101-593.591-703.200	SAFETY INCENTIVE	36.00	0.00	0.00	36.00	0.00
101-593.591-703.300	SHIFT PREMIUM	130.00	0.00	0.00	130.00	0.00
101-593.591-705.000	PAYROLL - OVERTIME GENERAL	664.00	0.00	0.00	664.00	0.00
101-593.591-710.000	PAYROLL - PAID TIME OFF	349.00	0.00	0.00	349.00	0.00
101-593.591-712.000	PAYROLL - HOLIDAYS	150.00	0.00	0.00	150.00	0.00
101-593.591-720.005	INSURANCE HEALTH	1,604.00	0.00	0.00	1,604.00	0.00
101-593.591-720.010	INSURANCE DENTAL	116.00	0.00	0.00	116.00	0.00
101-593.591-720.020	INSURANCE VISION	34.00	0.00	0.00	34.00	0.00
101-593.591-720.025	INSURANCE - LIFE & AD&D	11.00	0.00	0.00	11.00	0.00
101-593.591-720.030	INSURANCE - INCOME PROTECTION	78.00	0.00	0.00	78.00	0.00
101-593.591-721.005	RETIREMENT CONTRIBUTION	533.00	0.00	0.00	533.00	0.00
101-593.591-723.000	EMPLOYER FICA/MEDICARE CONTRIBUTION	709.00	0.00	0.00	709.00	0.00
101-593.591-723.500	WORKERS COMP INSURANCE	163.00	0.00	0.00	163.00	0.00
101-593.591-740.000	OPERATING SUPPLIES CLEANING MATERIAL	706.00	0.00	0.00	706.00	0.00
101-593.591-808.001	CONTRACTUAL-BUILDINGS & GROUNDS DEPO	35.00	0.00	0.00	35.00	0.00
101-593.591-808.002	CONTRACTUAL-BUILDINGS & GROUNDS DEPO	239.00	0.00	0.00	239.00	0.00
101-593.591-808.003	CONTRACTUAL-BUILDINGS & GROUNDS DEPO	1,684.00	0.00	0.00	1,684.00	0.00
101-593.591-931.000	BUILDING & GROUNDS MAINTENANCE DEPOT	1,809.00	0.00	0.00	1,809.00	0.00
101-593.591-931.100	BUILDING & GROUNDS MAINTENANCE GREEN	1,157.00	0.00	0.00	1,157.00	0.00
101-593.591-933.100	EQUIPMENT MAINTENANCE OFFICE EQUIPME	125.00	0.00	0.00	125.00	0.00
101-593.591-939.005	VEHICLE MAINTENANCE MECHANICAL	14,934.00	0.00	0.00	14,934.00	0.00
101-593.591-939.015	VEHICLE MAINTENANCE BODYWORK	25.00	0.00	0.00	25.00	0.00
Total Dept 593.591 - NEW FREEDOM-MAINTENANCE		33,478.00	0.00	0.00	33,478.00	0.00
Expenditures		279,735.00	0.00	0.00	279,735.00	0.00
Fund 101 - GENERAL FUND:						
TOTAL REVENUES		157,677.00	0.00	0.00	157,677.00	0.00
TOTAL EXPENDITURES		279,735.00	0.00	0.00	279,735.00	0.00
NET OF REVENUES & EXPENDITURES:		(122,058.00)	0.00	0.00	(122,058.00)	

Macatawa Area Express

		25-26 Amended Budget	Activity For 11/30/2025	YTD Balance 11/30/2025	Available Balance 11/30/2025	% Bdgt Used
Fund: 101 GENERAL FUND						
Account Category: Expenditures						
Department: 594.266 MOBILITY GRANT						
101-594.266-701.000	PAYROLL-REGULAR GENERAL	60,995.00	3,564.69	5,035.75	55,959.25	8.26
101-594.266-720.005	INSURANCE HEALTH	11,800.00	970.49	1,580.96	10,219.04	13.40
101-594.266-720.010	INSURANCE DENTAL	600.00	52.51	85.54	514.46	14.26
101-594.266-720.020	INSURANCE VISION	225.00	17.14	27.92	197.08	12.41
101-594.266-720.025	INSURANCE - LIFE & AD&D	25.00	0.00	0.00	25.00	0.00
101-594.266-720.030	INSURANCE - INCOME PROTECTION	300.00	0.00	0.00	300.00	0.00
101-594.266-721.005	RETIREMENT CONTRIBUTION	2,250.00	285.18	402.86	1,847.14	17.90
101-594.266-723.000	EMPLOYER FICA/MEDICARE CONTRIBUTION	3,250.00	258.65	365.39	2,884.61	11.24
Total Dept 594.266 - MOBILITY GRANT		79,445.00	5,148.66	7,498.42	71,946.58	9.44
Expenditures		79,445.00	5,148.66	7,498.42	71,946.58	9.44
Fund 101 - GENERAL FUND:						
TOTAL REVENUES		0.00	0.00	0.00	0.00	0.00
TOTAL EXPENDITURES		79,445.00	5,148.66	7,498.42	71,946.58	9.44
NET OF REVENUES & EXPENDITURES:		(79,445.00)	(5,148.66)	(7,498.42)	(71,946.58)	

MAX TRANSPORTATION CASH DISBURSEMENT REPORT FOR MAX TRANSPORTATION

EXP CHECK RUN DATES 11/01/2025 - 11/30/2025
POSTED
PAID

Invoice Number	Date Paid	Paid By Check Number	Vendor Name	Description	Inv Amt
4609477	11/06/2025	12080	ACTION INDUSTRIAL SUPPLY COMPANY	MAX SUPPLIES	174.39
4613148	11/06/2025	12080	ACTION INDUSTRIAL SUPPLY COMPANY	MAX SUPPLIES	21.66
4620045	11/26/2025	12116	ACTION INDUSTRIAL SUPPLY COMPANY	MAX SUPPLIES	14.58
131643	11/26/2025	1229	AFLAC	NOVEMBER 2025	494.04
2991343	11/26/2025	12117	APPLIED IMAGING INC	PRINTING SERVICES	588.91
1464405	11/13/2025	12097	ARNOLD SALES	TOWELS	139.95
1465389	11/26/2025	12118	ARNOLD SALES	MAX SUPPLIES	985.81
11142025	11/26/2025	12119	AT&T MOBILITY	PHONE LINES	121.21
REMIT	11/06/2025	12081	ATTORNEY MEGHAN P. MACKELLY	Remittance Check	66.35
9326	11/20/2025	12106	BOSCH'S LANDSCAPE & LAWN SPECIALTIES INC	APPLICATION 4	149.00
9335	11/20/2025	12106	BOSCH'S LANDSCAPE & LAWN SPECIALTIES INC	APPLICATION4	327.00
166428	11/13/2025	12098	CCS TECHNOLOGIES, INC	MONTHLY / BILLABLE SERVICES	1,099.50
69753	11/20/2025	12107	CHROMATIC GRAPHICS INC	EMBRIODERY	30.00
69783	11/20/2025	12107	CHROMATIC GRAPHICS INC	EMBRIODERY	116.00
10.24.25	11/06/2025	12082	COUNTY OF ALLEGAN	DUE FROM AUTHORITY - CHARGEBACKS	5.75
135635	11/06/2025	12083	COUNTY OF OTTAWA TREASURER	7/25-9/25 DUE FROM AUTHORITY	63.11
376210	11/13/2025	12099	CUNNINGHAM DALMAN PC	LEGAL CONSULTS	108.00
376231	11/13/2025	12099	CUNNINGHAM DALMAN PC	EMPLOYMENT CONSULTS	216.00
RIS0006719806	11/26/2025	1227	DELTA DENTAL PLAN OF MICHIGAN INC - ACH	DELTA DENTAL	3,363.14
REMIT	11/06/2025	1218	EFTPS	Remittance Check	30,287.08
REMIT	11/20/2025	1224	EFTPS	Remittance Check	28,619.37
51	11/06/2025	12084	FOGGWAY LLC	NOV RENT	2,310.00
10952040-02 11.15	11/06/2025	12085	HOLLAND BOARD OF PUBLIC WORKS	FIRE PROTECTION	11.75
11.6.25	11/13/2025	12100	HOLLAND BOARD OF PUBLIC WORKS	MAX UTILITIES	40.00
11.10.25	11/13/2025	12100	HOLLAND BOARD OF PUBLIC WORKS	MAX UTILITIES	2,605.25
2026-00412	11/06/2025	12086	HOLLAND CITY TREASURER	STREET SERVICES	216.56
2026-00476	11/20/2025	12108	HOLLAND CITY TREASURER	FUEL FOR OCT	21,543.53
199140	11/13/2025	12101	HOLLAND LITHO SERVICE INC	VDP BUS PASSES	451.37
199141	11/13/2025	12101	HOLLAND LITHO SERVICE INC	ONE WAY TICKETS	582.97
5036366764	11/20/2025	12109	KONICA MINOLTA BUSINESS SOLUTIONS USA INC	PRINTING SERVICES	395.80
97582	11/13/2025	12102	KUSHNER & COMPANY INC	MONTHLY ADMIN FEE	440.36
52734	11/06/2025	12087	LAKESHORE IRRIGATION, LLC	WINTERIZATION	114.50
LS04712	11/06/2025	12088	LEFF, SARAH	WEBSITE HOSTING	125.00
57628	11/06/2025	12089	MACATAWA PLUMBING, INC	SEWER CLEANING	880.00
1472804-12010	11/06/2025	12090	MED-1 HOLLAND LLC	HEALTH SCREENING	242.00
1473363-12010	11/13/2025	12103	MED-1 HOLLAND LLC	HEALTH SCREENING	72.00
1473773-12010	11/20/2025	12110	MED-1 HOLLAND LLC	MEDICAL SCREENING	110.50
REMIT	11/06/2025	1219	MERS	Remittance Check	12,369.33
REMIT	11/20/2025	1225	MERS	Remittance Check	11,869.17
8582	11/20/2025	12111	MICHIGAN PUBLIC TRANSIT ASSOCIATION	TRANSIT AGENCY DUES	6,289.27
DPD-259	11/20/2025	12112	MICHIGAN TRANSIT POOL-LIABILITY TRUST FUND	DIRECT PROPERTY DAMAGE TRUST FUND	38,389.00
LTFQ1-25	11/20/2025	12112	MICHIGAN TRANSIT POOL-LIABILITY TRUST FUND	LIABILITY TRUST FUND	24,792.00
LTFRETRO - 259	11/20/2025	12112	MICHIGAN TRANSIT POOL-LIABILITY TRUST FUND	RETRO ADJUSTMENT	46,473.89
REMIT	11/06/2025	1217	MISSION SQUARE - ACH	PLAN 306713	607.34
REMIT	11/20/2025	1223	MISSION SQUARE - ACH	PLAN 306713	604.89
63894 + 63885	11/06/2025	12091	NEW DAWN LINEN SERVICE, LLC	MAX RUGS	64.52
64212	11/13/2025	12104	NEW DAWN LINEN SERVICE, LLC	MAX RUGS	40.02
64544 + 64553	11/20/2025	12113	NEW DAWN LINEN SERVICE, LLC	MAX RUGS	64.52
64880	11/26/2025	12120	NEW DAWN LINEN SERVICE, LLC	MAX RUGS	40.02
1028148276	11/20/2025	12114	PITNEY BOWES INC	POSTAGE INK	127.80
103125	11/06/2025	12092	PURCHASE POWER	MAILSTATION	159.99

MAX TRANSPORTATION CASH DISBURSEMENT REPORT FOR MAX TRANSPORTATION

EXP CHECK RUN DATES 11/01/2025 - 11/30/2025
POSTED
PAID

Invoice Number	Date Paid	Paid By Check Number	Vendor Name	Description	Inv Amt
RR1018546	11/13/2025	1221	REHMANN ROBSON PC - ACH	PAYMENT #1 FOR 9/30/25 AUDIT	10,710.00
10292025	11/26/2025	12121	SANDRA KORHORN	TRAVEL EXPENSE	166.18
502581	11/26/2025	1228	SECURE DATA RECOVERY LLC - ACH	DATA RECOVERY SERVICES	8,664.66
11.22.25	11/26/2025	12122	SEMCO ENERGY STORAGE UNIT	UTILITIES FOR STORAGE	19.94
REMIT	11/06/2025	1220	STATE OF MICHIGAN	Remittance Check	5,200.09
REMIT	11/06/2025	12093	STATE OF MICHIGAN	Remittance Check	426.44
REMIT	11/20/2025	12115	STATE OF MICHIGAN	Remittance Check	426.44
REMIT	11/20/2025	1226	STATE OF MICHIGAN	Remittance Check	4,969.54
60917	11/06/2025	12094	TELNET GROUP INC.	PHONE LINES	497.50
60942	11/26/2025	12123	TELNET GROUP INC.	PHONE LINES	497.50
11132025	11/26/2025	12124	THE CINCINNATI INSURANCE COMPANY	ACCOUNT #1000479712 POLICY 0540328	2,879.00
209-1043092	11/06/2025	12095	THE GOODYEAR TIRE & RUBBER COMPANY	MAX TIRES	865.74
6128197783	11/26/2025	12125	VERIZON WIRELESS	PHONE LINES	1,034.28
INV001-16223	11/13/2025	1222	VIA MOBILITY LLC - ACH	2 YR REMIX PLANNING/SCHEDULING	20,000.00
824031793	11/26/2025	12126	VSP INSURANCE CO (CT)	VISION FOR DEC	1,160.04
8304328+8304329	11/13/2025	12105	WASTE MANAGEMENT OF MICHIGAN INC.	WASTE SERVICES	228.54
876125 + 185126	11/06/2025	12096	WESTENBROEK MOWER INC	MAINT. SUPPLIES	32.95
DEC 2025	11/26/2025	1230	WESTERN MICHIGAN HEALTH INSURANCE POOL - ACH	PRIORITY HEALTH SERVICES FOR MAX	84,733.80
Report Total:					381,536.84