



**MAX Transportation Authority Board
Meeting Agenda
Monday, April 27, 2026
MAX Training Room
11660 Greenway Dr., Holland, MI 49424**

1. Opportunity for Public Comment – Please limit public comment to three (3) minutes or less.
2. February & March Combined 2026 Board Meeting Minutes – Action
3. Marketing Committee
4. Executive Committee
 - a) MAX Bus Pass Changes - Action
 - b) Bus Operator Status Changes and Seniority (Part time and full time) – Action
 - c) Vehicle Backing Up Policy - Action
 - d) Ridership Reports for March 2026 – Information
 - e) Financial Reports for March 2026 – Information
 - f) Expenditure Reports for March 2026 – Information
5. Directors Report

Next meeting is Monday, May 25, 2026 at 3:30 p.m.

Macatawa Area Express Transportation Authority
Meeting Minutes
Monday, March 23, 2026
Proposed Minutes

Members Present: Chair Russ TeSlaa, Secretary Meika Weiss, Treasurer Jason Latham, Board Members; Michael Schultheis, Margo Walters, Kristen Myers, and Doreen Sun

Members Absent: Doug Becker

Staff Present: Ryan Novotny, Beth Higgs, Kait Riegling, Sandra Korhorn, Juana Lopez and Lynn McCammon

3.23.1 Public Comment

There was no public comment.

3.23.2 Approval of January Board Meeting Minutes

Approved motion made by Walters, supported by Latham. Motion carried unanimously.

3.23.3 Marketing Committee

Higgs presented the MAX millage postcards mailed to absentee voters on March 13 and noted that a second batch will be sent on April 15 to voters casting ballots at the polls. She also showed videos MAX produced highlighting riders and their experience with MAX Transit.

3.23.4 Executive Committee

3.23.4a *FY2025 Financial Audit Presentation and Approval*

MAX received a clean, unqualified audit opinion, with no deficiencies identified in internal controls over financial reporting. A motion was made by Latham and supported by Walters to approve the audit report as presented. Motion carried unanimously.

3.23.4b *Revenue Receipt Reporting Policy Revisions- Action*

Administration presented a memorandum requesting Board approval of revisions to the Revenue Receipt and Reporting Policy to reflect updated procedures following the implementation of a new finance system and updated scheduling software for both fixed route and demand response services. The item had previously been tabled at the January 26 Board meeting at the Board's direction to remove references to the cost of bus passes. The proposed revisions include the removal of all references to bus pass pricing, the deletion of the MAX main office address to allow for future changes, and the elimination of references to outdated scheduling software. The policy has also been updated to include Token Transit for fixed route services and the MAX app for demand response services as recognized fare payment methods. In addition, the refund policy has been amended to clarify that bus passes remain generally non-refundable, with exceptions permitted under special circumstances at the discretion of management, such as verified relocation outside the service area or the death of a passenger. The revised policy, with all new and modified language highlighted for ease

of reference, was presented for consideration. Higgs recommended approval of the revised Revenue Receipt and Reporting Policy, to take effect immediately upon Board approval. Motion to approve made by Latham, supported by Walters. Motion carried unanimously.

3.23.4c ***Federal Awards Administration Policy Revisions -Action***

Higgs presented revisions to the Federal Awards Administration Policy and Procedures Manual to reflect operational and system changes since its last update in March 2024. The updates were made to ensure alignment with current procedures, responsibilities, and internal controls. Key revisions include updates to reflect the implementation of a new finance software system and timekeeping system, replacement of outdated MDOT grant management software references, and strengthened internal controls within the cash receipts process. The policy also clarifies that grant budget approvals are made by the Board, updates staff responsibilities to reflect current practices, and replaces outdated forms within the appendices. The revised document, with changes highlighted for review, was presented for Board consideration. A motion was made by Walters and supported by Weiss to approve the revisions to the Federal Awards Administration policy. Motion carried unanimously.

3.23.4d ***Employee Termination Policy Revisions and Authorization of Deduction Property Costs Form- Action***

Higgs presented a proposed revision to the Employee Termination Policy to clarify procedures for the return of Authority property upon separation from Macatawa Area Express (MAX). The update specifies that all issued items must be returned as directed and formally authorizes payroll deductions for unreturned or damaged property, where permitted by law and supported by a signed authorization form. The revision ensures compliance with applicable wage deduction regulations and reinforces employee accountability. No other changes were made, and the remaining policy language continues to address exit procedures, final wage payments, and continuation of benefits. Schultheis inquired about how to determine value of property. Riegling stated we will use and include the FTA Fair Market Value Plan. Higgs agreed to modify the policy to include that language. A motion was made by Walters and supported by Weiss to approve the revisions to the Federal Awards Administration policy. Motion carried unanimously.

3.23.4e ***Request for Proposal (RFP) IT Vendor- Action***

Novotney stated MAX issued a Request for Proposals (RFP) for comprehensive IT services on January 5, 2026. Following issuance of the IT Services RFP, proposals were evaluated based on qualifications, technical approach, experience, service model, quality of proposal, and cost. After review and scoring, the evaluation committee recommends awarding the contract to VC3. VC3 demonstrated strong public-sector experience, a comprehensive co-managed IT support model, robust cybersecurity protection, and a clear understanding of the agency's operational needs. VC3 proposed the monthly price of \$5,757 totaling \$207,265 after a 3-year contract term plus no price increase if MAX were to exercise the 2 one-year options. Based on overall qualifications and value, staff recommends the Board authorize contract negotiations and award to VC3. Novotney requests Board approval to award the contract for Co-Managed I.T. Services to VC3. Motion to approve made by Latham, supported by Walters. Motion carried unanimously.

- 3.23.4f** ***Procurement of Two Electric Vehicles (EV's)- Action***
Novotney reported that over the last four months, MAX has been working with Hoekstra Transportation and MDOT to have Optimal EV Bus's made available for purchase here in Michigan by piggybacking off of an existing Iowa State contract. These buses have an excellent level of fit and finish, and the drivetrain has proven robust. These vehicles have a range of 125 miles, which is more than enough for our service area. Last month these vehicles became available for purchase. These vehicles come in at \$391,535. Max has funding to purchase two of these vehicles for a total of \$783,070. Action Request MAX staff requests Board approval to purchase these two Optimal EV Buses. Motion to approve made by Weiss, supported by Walters. Motion carried unanimously.
- 3.23.4g** ***Ridership Reports for January & February 2026***
There was no report.
- 3.23.4h** ***Financial Reports for January & February 2026***
There was no report.
- 3.23.4i** ***Expenditure Reports for January & February 2026***
There was no report.
- 3.23.5** **Directors Report**
Novotny provided a brief update on the propane fleet project, noting that with improved weather conditions, work on infrastructure, including the propane fueling system is expected to resume in the coming weeks. He also reported that Swiftly, our fixed route scheduling system, is not currently capturing ridership data as expected and indicated that staff may need to engage Via, Swiftly's partner, to help resolve the issue.
- 3.23.6** **Adjournment**
A motion was made by Walters and supported by Weiss to adjourn the meeting. Motion passed unanimously.



TO: MAX Authority Board

FROM: Shelby Pedersen, Customer Service Manager/Marketing Specialist
Sandra Korhorn, Mobility Manager

RE: Bus Pass Updates

MEETING DATE: April 27, 2026

MAX Transit is proposing two updates to its bus pass structure for both fixed route and demand-response/paratransit services.

- **NTD Compliance**
 1. Ensure compliance with National Transit Database (NTD) requirements by adding expiration dates to our passes.
- **Pass Verification:**
 2. Improve accounting accuracy/Reduce fare discrepancies identified in fare reports

The key initiatives include:

- **NTD Compliance:**
 - Add expiration dates to passes per NTD instructions
- **Pass Verification:**
 - Eliminating select physical pass types, including Weekly, Daily and all passes associated with the Reserve-A-MAX service.
 - Limiting bulk and standard physical pass purchases to better manage fare collection and encourage electronic fare usage.

Proposed Changes: As of June 1, 2026:

- **NTD Compliance**
 1. All passes will be stamped with expiration dates (60-days)
 - Previously purchased passes without expiration dates must be used, loaded to electronic accounts or redeemed in office by September 30th, 2026.
 - Passes not processed by September 30, 2026, will no longer be accepted.
- **Pass Verification:**
 2. Cease bulk (physical) pass sales
 - Organizations wishing to purchase passes in bulk (over 20 tickets) can open an Agency Account on Token Transit, enabling:
 - One-time or bulk digital purchases
 - Direct distribution to riders as needed

Physical Pass Eligibility

3. Physical passes will be sold to qualified riders only:
 - Individuals without smartphones
 - Individuals with disabilities who are unable to utilize smart phones (without screen readers, accessible apps, inability to operate smart phones etc.)

4. PLEASE NOTE: Physical Reserve-A-MAX (demand response/paratransit) passes will **NOT** be available for purchase.

Passes to be Eliminated:

- Reserve-A-MAX:
 - Punch Pass (all types)
 - Blue Tickets (all types)
- Fixed Routes:
 - Weekly (all types)
 - Daily (all types)

Available Pass Options:

- Reserve-A-MAX: Load onto rider accounts or paid in cash upon boarding.
 - Electronic fares or Cash: Individually purchased at full ride rate
 - Per ride cost (electronic fare or cash)
 - \$2.30 - Reduced Fare Rider (ADA, Senior 65+, Youth 5-17)
 - \$5.50 - Full Fare (Adults 18-64 & Medicare Cardholders)
 - 10-Ride Credit: Discounted rate for purchasing in a bundle
 - \$20 – Reduced Fare Rider
 - \$50 – Full Fare Rider
- Fixed Routes: Physical passes will be sold in office to qualified riders only
 - Monthly Pass:
 - \$15 - Reduced Fare (ADA, Individuals with Disabilities, Youth 5-17, Senior 65+, Medicare Cardholders)
 - \$34.50 - Full Fare (Adults 18-64)
 - Individual Fare Tickets:
 - \$0.50 – Reduced Fare
 - \$1.15 – Full Fare
 - Student:
 - \$34.50 – Each Semester (must show proof of attending school program – i.e. student ID, letter of admission, etc.)
 - All passes (including eliminated passes): Will be available in the Token Transit app for purchase

Information regarding the proposed changes will be released in May. This includes training sessions for the public, MAX staff and drivers, website/social media posts, Rider Reads newsletter update, conversations with passengers, and notifications to organizations. This outreach will ensure a smooth transition for staff, drivers and riders, while allowing MAX to modernize fare management, improve customer accountability, streamline operations and comply with NTD standards.

Staff is requesting approval from the Board regarding the proposed updates.

MEMO

Board Action Item

Date: April 27, 2026
To: MAX Authority Board
From: Ryan Novotny, Executive Director
Susan Gorby, Operations Manager
Subject: Bus Operator Status Change and Seniority (part time and full time)

This policy establishes fair and consistent guidelines for determining seniority and managing status changes between full-time and part-time bus operators. It ensures equitable shift bidding, recognizes employee longevity, supports operational stability, and prevents misuse of the bidding process.

Policy Summary

The policy adopts a dual-seniority structure:

- **Original Hire Date:** Retained for longevity recognition, including years of service and internal programs
- **Classification Seniority Date:** Reset upon entering full-time or part-time status and used exclusively for shift bidding and work assignments within that classification

This structure ensures both recognition of service among employees actively working within each classification.

Status Change Provisions

Full-Time → Part-Time

- Retains original hire date
- Assigned new part-time seniority date
- Bid shifts based on part-time seniority only
- If returning to full-time, treated as a new full-time employee for seniority

Part-Time → Full-Time

- Retains original hire date
- Assigned new full-time seniority date and placed at the bottom of the list
- Part-time service does not count toward full-time bidding seniority
- Eligible to bid only after full-time status is established

Key Restrictions

- Minimum 12-month commitment in current status before requesting a change
- Limited to one status change per 12 months
- Full-time to part-time changes not allowed during active bid cycles
- Management may offer early full-time opportunities based on operational needs

Action

Staff recommends the Board approve the Bus Operator Seniority & Status Change Policy as presented to ensure consistency and operational efficiency in workforce management.

Policy Title: Bus Operator Status Changes and Seniority (Full-Time and Part-Time)

Policy Location: Employee Handbook

Effective Date:

Approved By:

Purpose

The purpose of this policy is to establish clear, fair, and consistent guidelines for determining seniority and managing status changes between full-time and part-time bus operator positions. This policy ensures equitable shift bidding practices, recognizes employee longevity, supports operational stability, and prevents misuse of the bidding process.

Scope

This policy applies to all bus operators employed by Macatawa Area Express Transportation Authority who change employment status between full-time and part-time classifications.

Policy Overview

Employees transitioning between full-time and part-time classifications will maintain their original hire date for longevity recognition purposes. However, classification-specific seniority dates will be established upon status changes and used exclusively for shift bidding, route selection, and work assignments within that classification.

This dual-seniority approach supports:

- **Recognition of Service:** Retention of original hire date for longevity-based benefits and recognition.
- **Equity Within Classification:** Fair and consistent bidding based on active service within a classification.

Shared Rules for All Status Changes

The following rules apply regardless of the direction of the status change:

Original Hire Date

- Employees retain their original hire date for:
 - Years-of-service recognition
 - Internal recognition programs
 - Other longevity-based considerations

Classification Seniority

- A new seniority date is established upon entering a new classification (full-time or part-time).
 - This date is based on the effective date of the status change.
 - Classification seniority is used exclusively for bidding and work assignments within that classification.
-

Full-Time to Part-Time Transition

Seniority

- Employees retain their original hire date for longevity purposes.
- A new part-time seniority date is assigned effective on the date of status transfer.
- Full-time seniority is not considered for shift bidding purposes.

Shift Bidding and Assignments

- Employees participate in part-time bidding based solely on their part-time seniority date.

Return to Full-Time

- Employees who later return to full-time status:
 - Are treated as new full-time employees for seniority purposes
 - Receive a new full-time seniority date upon re-entry
-

Part-Time to Full-Time Transition

Seniority

- Employees retain their original hire date for longevity purposes.
- A new full-time seniority date is assigned effective on the first day of full-time work.
- Employees are placed at the bottom of the full-time seniority list.

Service Credit

- Part-time service:
 - Does not count toward full-time seniority for bidding purposes
 - Continues to count toward overall agency service where applicable

Shift Bidding and Assignments

- Full-time shift bidding is conducted solely based on full-time seniority.
 - Employees may not participate in full-time bids until:
 - Officially transitioned to full-time status, and
 - A full-time seniority date has been established
-

Key Differences Between Transition Types

Full-Time → Part-Time

- Retains longevity recognition
- Receives new part-time seniority date
- Loses full-time bidding seniority
- If returning to full-time: treated as a new full-time employee

Part-Time → Full-Time

- Retains longevity recognition
- Receives new full-time seniority date
- Placed at bottom of full-time seniority list
- Part-time service does not count toward full-time bidding seniority

Restrictions on Status Changes

Minimum Commitment Period

- Employees must remain in their current status for at least twelve (12) months before requesting a change.
- Management may offer full-time opportunities to part-time employees before the 12-month period when necessary for operational efficiency.

Frequency Limitation

- Employees may not change status more than once within a twelve (12) month period.

Bid Cycle Restrictions (Full-Time to Part-Time Only)

- Status changes are not permitted:
 - During an active bidding process
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Administration

- Human Resources will maintain:
 - Tracking of classification changes
 - Original hire dates
 - Classification-specific seniority dates (full-time and part-time)
 - Operations will:
 - Obtain the most recent seniority list for each bid cycle
 - Apply appropriate seniority for shift bidding and assignments
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Policy Consistency Statement

This policy ensures consistency in how seniority is applied during the transition between classifications, while clearly distinguishing the operational and procedural differences between moving from full-time to part-time and from part-time to full-time.

Vehicle Backing Up Policy (Operator Discretion)

1. Purpose

This policy establishes guidelines for safe, consistent, and efficient backing (reversing) of transit vehicles. Because backing maneuvers present elevated safety risks, this policy provides a structured framework that allows operator discretion while maintaining strong safety expectations and accountability.

2. Scope

This policy applies to all employees who operate or supervise the operation of agency vehicles, including buses, paratransit vehicles, maintenance vehicles, and non-revenue fleet units.

3. Policy Statement

Backing of transit vehicles is permitted at operator discretion when deemed necessary and safe. Operators are expected to use sound judgment, prioritize safety at all times, and follow established procedures to minimize risk to passengers, pedestrians, and property.

4. Guiding Principles

- Operators are empowered to make safe, situational decisions regarding backing.
- Safety takes precedence over schedule adherence or operational convenience.
- When in doubt, operators must stop and reassess before proceeding.
- Backing should still be minimized through good planning when practical.

5. Operator Discretion and Responsibility

Operators may initiate backing maneuvers without prior authorization when:

- It is necessary to safely continue operations or reposition the vehicle.
- The operator has sufficient visibility and control of the environment.
- Conditions allow the maneuver to be completed safely.

Operators are fully responsible for the safe execution of any backing maneuver and must be prepared to justify their decision based on safety considerations.

6. Situations Where Extra Caution Is Required

While backing is permitted, the following situations require heightened caution and, where feasible, additional safeguards:

- Areas with pedestrian activity (stops, terminals, sidewalks)

- Congested traffic environments
- Limited visibility (night, weather, obstructions)
- Tight or unfamiliar spaces

7. Backing Procedures

Operators must follow these steps before and during backing:

1. Assess the Environment

- Check mirrors, cameras (when applicable), and blind spots.
- Use “Get Out And Look” (GOAL) when visibility is uncertain.

2. Use Available Resources

- Utilize a spotter when available, especially in complex environments.
- Seek guidance from dispatch or supervision if needed.

3. Signal Intentions

- Activate hazard lights and audible warning devices.
- Warn nearby pedestrians and vehicles by honking the horn twice before executing the backing maneuver.

4. Execute the Maneuver

- Back slowly and deliberately.
- Maintain continuous awareness of surroundings.
- Stop immediately if conditions change or visibility is lost.

5. Complete Safely

- Confirm the path is clear before resuming forward movement.

8. Spotter Use

- Spotters are recommended but not mandatory in all situations.
- When used, spotters must be trained and remain visible at all times.
- If visual contact is lost, the operator must stop immediately.

9. Equipment Requirements

All vehicles should be equipped with:

- Properly adjusted mirrors
- Functional backup alarms
- Rearview cameras (where available)
- Adequate lighting

Defective safety equipment must be reported immediately. Operators must use discretion when deciding whether it is safe to back with limited equipment functionality.

10. Training and Competency

- Operators shall receive training focused on safe backing practices and decision-making.
- Emphasis will be placed on hazard recognition, risk assessment, and defensive operation.
- Supervisors will provide coaching to support sound judgment in the field.

11. Incident Reporting

- All backing-related incidents must be reported promptly.
- Near-misses are strongly encouraged to be reported for safety improvement.
- Reviews will focus on learning and risk reduction, not just enforcement.

12. Accountability

- Operators are accountable for decisions made while backing.
- Unsafe or negligent backing may result in corrective action.
- Demonstrated safe judgment and defensive practices will be recognized.

13. Continuous Improvement

The agency will review incident trends, operator feedback, and operational data to refine guidance, training, and expectations regarding backing practices.

14. Effective Date

This revised policy becomes effective upon issuance and remains in force until updated.

Macatawa Area Express Ridership by Government Unit

Fiscal Year	Fixed Route											Reserve-A-MAX												
	Total Rides	City of Holland	%	Holland Twp.	%	City of Zeeland	%	Zeeland Twp.	%	Auxiliary	%	Total Rides	City of Holland	%	Holland Twp.	%	City of Zeeland	%	Zeeland Twp.	%	Park Twp.	%	Auxiliary	%
Oct-23	16,417	8,680	53	6,472	39	1,265	8	0	0	0	0	3,306	1,505	46	1,305	39	182	6	41	1	273	8	0	0
Nov-23	15,320	8,244	54	5,972	39	1,104	7	0	0	0	0	3,335	1,430	43	1,282	38	210	6	45	1	275	8	93	3
Dec-23	14,480	7,812	54	5,730	40	938	6	0	0	0	0	3,088	1,398	45	1,232	40	182	6	40	1	236	8	0	0
Jan-24	15,066	8,435	56	5,587	37	1,044	7	0	0	0	0	3,517	1,650	47	1,377	39	198	6	39	1	253	7	0	0
Feb-24	16,760	9,349	56	6,204	37	1,207	7	0	0	0	0	3,524	1,608	46	1,373	39	206	6	41	1	296	8	0	0
Mar-24	16,770	9,450	56	6,151	37	1,169	7	0	0	0	0	3,754	1,713	46	1,474	39	199	5	42	1	326	9	0	0
Apr-24	17,290	9,673	56	6,541	38	1,076	6	0	0	0	0	3,957	1,841	47	1,537	39	208	5	52	1	319	8	0	0
May-24	18,258	8,736	48	6,540	36	1,077	6	0	0	1,905	10	4,148	1,983	48	1,521	37	261	6	60	1	323	8	0	0
Jun-24	15,415	8,529	55	6,035	39	851	6	0	0	0	0	3,783	1,834	48	1,402	37	237	6	52	1	258	7	0	0
Jul-24	17,148	9,119	53	7,053	41	976	6	0	0	0	0	3,832	1,855	48	1,395	36	229	6	50	1	303	8	0	0
Aug-24	17,507	9,054	52	7,438	42	1,015	6	0	0	0	0	3,933	1,903	48	1,440	37	250	6	46	1	294	7	0	0
Sep-24	16,844	8,504	50	6,836	41	1,049	6	0	0	455	3	3,938	1,814	46	1,594	40	219	6	34	1	277	7	0	0
Total	197,275	105,585	54	76,559	39	12,771	6	0	0	2,360	1	44,115	20,534	47	16,932	38	2,581	6	542	1	3,433	8	93	0
Oct-24	19,648	10,051	51	8,175	42	1,422	7	0	0	0	0	4,729	2,099	44	1,910	40	284	6	58	1	378	8	0	0
Nov-24	17,707	9,225	52	7,293	41	1,189	7	0	0	0	0	4,322	2,006	46	1,700	39	192	4	50	1	252	6	122	3
Dec-24	17,017	9,081	53	6,901	41	1,035	6	0	0	0	0	4,139	1,993	48	1,629	39	221	5	43	1	253	6	0	0
Jan-25	16,273	8,748	54	6,570	40	955	6	0	0	0	0	4,459	2,112	47	1,748	39	268	6	51	1	280	6	0	0
Feb-25	16,498	9,029	55	6,583	40	886	5	0	0	0	0	4,929	2,230	45	1,977	40	292	6	55	1	375	8	0	0
Mar-25	17,261	9,386	54	6,884	40	991	6	0	0	0	0	5,187	2,317	45	2,137	41	280	5	45	1	408	8	0	0
Apr-25	17,544	9,459	54	6,933	40	1,152	7	0	0	0	0	5,171	2,417	47	2,119	41	239	5	59	1	337	7	0	0
May-25	17,558	8,833	50	6,017	34	1,113	6	0	0	1,595	9	4,746	2,213	47	1,853	39	273	6	87	2	320	7	0	0
Jun-25	15,735	8,795	56	5,803	37	1,137	7	0	0	0	0	4,737	2,256	48	1,730	37	237	5	80	2	434	9	0	0
Jul-25	17,281	9,667	56	6,580	38	1,034	6	0	0	0	0	5,008	2,326	46	1,824	36	237	5	69	1	440	9	112	2
Aug-25	16,304	9,093	56	6,140	38	1,071	7	0	0	0	0	4,716	2,157	46	1,876	40	242	5	61	1	380	8	0	0
Sep-25	16,876	9,181	54	6,159	36	1,246	7	0	0	290	2	5,288	2,565	49	2,013	38	256	5	67	1	387	7	0	0
Total	205,702	110,548	54	80,038	39	13,231	6	0	0	1,885	1	57,431	26,691	46	22,516	39	3,021	5	725	1	4,244	7	234	0
Oct-25	18,822	10,480	56	6,765	36	1,577	8	0	0	0	0	4,966	2,203	44	2,042	41	274	6	72	1	375	8	0	0
Nov-25	14,828	8,236	56	5,445	37	1,147	8	0	0	0	0	4,120	1,788	43	1,683	41	215	5	61	1	297	7	76	2
Dec-25	16,171	8,685	54	5,898	36	1,168	7	0	0	420	3	4,439	1,957	44	1,886	42	257	6	60	1	279	6	0	0
Jan-26	13,287	7,187	54	5,084	38	1,016	8	0	0	0	0	4,253	1,890	44	1,755	41	234	6	66	2	308	7	0	0
Feb-26	16,509	9,109	55	6,159	37	1,241	8	0	0	0	0	4,902	2,154	44	2,065	42	279	6	81	2	323	7	0	0
Mar-26	17,649	10,157	58	6,199	35	1,293	7	0	0	0	0	5,362	2,433	45	2,205	41	292	5	73	1	359	7	0	0
Apr-26	0	0	###	0	###	0	###	0	###	0	###	0	0	###	0	###	0	###	0	###	0	###	0	###
May-26	0	0	###	0	###	0	###	0	###	0	###	0	0	###	0	###	0	###	0	###	0	###	0	###
Jun-26	0	0	###	0	###	0	###	0	###	0	###	0	0	###	0	###	0	###	0	###	0	###	0	###
Jul-26	0	0	###	0	###	0	###	0	###	0	###	0	0	###	0	###	0	###	0	###	0	###	0	###
Aug-26	0	0	###	0	###	0	###	0	###	0	###	0	0	###	0	###	0	###	0	###	0	###	0	###
Sep-26	0	0	###	0	###	0	###	0	###	0	###	0	0	###	0	###	0	###	0	###	0	###	0	###
Total	97,266	53,854	55	35,550	37	7,442	8	0	0	420	0	28,042	12,425	44	11,636	41	1,551	6	413	1	1,941	7	76	0

Macatawa Area Express Ridership by Government Unit

Fiscal Year	Night Owl									Total													
	Total Rides	City of Holland	%	Holland Twp.	%	City of Zeeland	%	Zeeland Twp.	%	Total Rides	City of Holland	%	Holland Twp.	%	City of Zeeland	%	Zeeland Twp.	%	Park Twp.	%	Auxiliary	%	
Oct-23	320	98	31	154	48	68	21	0	0	20,043	10,283	51	7,931	40	1,515	8	41	0	273	1	0	0	
Nov-23	370	155	42	164	44	51	14	0	0	19,025	9,829	52	7,418	39	1,365	7	45	0	275	1	93	0	
Dec-23	365	131	36	185	51	49	13	0	0	17,933	9,341	52	7,147	40	1,169	7	40	0	236	1	0	0	
Jan-24	354	122	34	178	50	54	15	0	0	18,937	10,207	54	7,142	38	1,296	7	39	0	253	1	0	0	
Feb-24	367	142	39	162	44	63	17	0	0	20,651	11,099	54	7,739	37	1,476	7	41	0	296	1	0	0	
Mar-24	361	127	35	148	41	86	24	0	0	20,885	11,290	54	7,773	37	1,454	7	42	0	326	2	0	0	
Apr-24	378	111	29	160	42	107	28	0	0	21,625	11,625	54	8,238	38	1,391	6	52	0	319	1	0	0	
May-24	372	106	28	177	48	89	24	0	0	22,778	10,825	48	8,238	36	1,427	6	60	0	323	1	1,905	8	
Jun-24	391	100	26	188	48	103	26	0	0	19,589	10,463	53	7,625	39	1,191	6	52	0	258	1	0	0	
Jul-24	406	95	23	225	55	86	21	0	0	21,386	11,069	52	8,673	41	1,291	6	50	0	303	1	0	0	
Aug-24	422	117	28	207	49	98	23	0	0	21,862	11,074	51	9,085	42	1,363	6	46	0	294	1	0	0	
Sep-24	447	169	38	202	45	75	17	1	0	21,229	10,487	49	8,632	41	1,343	6	35	0	277	1	455	2	
Total	4,553	1,473	32	2,150	47	929	20	1	0	245,943	127,592	52	95,641	39	16,281	7	543	0	3,433	3	2,453	1	
Oct-24	588	231	39	259	44	97	16	1	0	24,965	12,381	50	10,344	41	1,803	7	59	0	378	2	0	0	
Nov-24	527	218	41	223	42	86	16	0	0	22,556	11,449	51	9,216	41	1,467	7	50	0	252	1	122	1	
Dec-24	476	202	42	191	40	83	17	0	0	21,632	11,276	52	8,721	40	1,339	6	43	0	253	1	0	0	
Jan-25	577	261	45	220	38	92	16	4	1	21,309	11,121	52	8,538	40	1,315	6	55	0	280	1	0	0	
Feb-25	659	285	43	260	39	94	14	20	3	22,086	11,544	52	8,820	40	1,272	6	75	0	375	2	0	0	
Mar-25	694	304	44	257	37	112	16	21	3	23,142	12,007	52	9,278	40	1,383	6	66	0	408	2	0	0	
Apr-25	664	289	44	249	38	105	16	21	3	23,379	12,165	52	9,301	40	1,496	6	80	0	337	1	0	0	
May-25	624	219	35	264	42	121	19	20	3	22,928	11,265	49	8,134	35	1,507	7	107	0	320	1	1,595	7	
Jun-25	579	158	27	271	47	129	22	21	4	21,051	11,209	53	7,804	37	1,503	7	101	0	434	2	0	0	
Jul-25	577	165	29	256	44	136	24	20	3	22,866	12,158	53	8,660	38	1,407	6	89	0	440	2	112	0	
Aug-25	587	170	29	256	44	140	24	21	4	21,607	11,420	53	8,272	38	1,453	7	82	0	380	2	0	0	
Sep-25	596	209	35	239	40	126	21	22	4	22,760	11,955	53	8,411	37	1,628	7	89	0	387	2	290	1	
Total	7,148	2,711	38	0	0	0	0	0	0	270,281	139,950	52	105,499	39	17,573	7	896	0	4,244	2	2,119	1	
Oct-25	485	154	32	207	43	100	21	24	5	24,273	12,837	53	9,014	37	1,951	8	96	0	375	2	0	0	
Nov-25	389	119	31	157	40	93	24	20	5	19,337	10,143	52	7,285	38	1,455	8	81	0	297	2	76	0	
Dec-25	387	100	26	195	50	73	19	19	5	20,997	10,742	51	7,979	38	1,498	7	79	0	279	1	420	2	
Jan-26	400	127	32	176	44	79	20	18	5	17,940	9,204	51	7,015	39	1,329	7	84	0	308	2	0	0	
Feb-26	411	132	32	177	43	82	20	20	5	21,822	11,395	52	8,401	38	1,602	7	101	0	323	1	0	0	
Mar-26	409	103	25	211	52	73	18	22	5	23,420	12,693	54	8,615	37	1,658	7	95	0	359	2	0	0	
Apr-26	0	0	###	0	###	0	###	0	###	0	0	###	0	###	0	###	0	###	0	###	0	###	###
May-26	0	0	###	0	###	0	###	0	###	0	0	###	0	###	0	###	0	###	0	###	0	###	###
Jun-26	0	0	###	0	###	0	###	0	###	0	0	###	0	###	0	###	0	###	0	###	0	###	###
Jul-26	0	0	###	0	###	0	###	0	###	0	0	###	0	###	0	###	0	###	0	###	0	###	###
Aug-26	0	0	###	0	###	0	###	0	###	0	0	###	0	###	0	###	0	###	0	###	0	###	###
Sep-26	0	0	###	0	###	0	###	0	###	0	0	###	0	###	0	###	0	###	0	###	0	###	###
Total	2,481	735	30	1,123	45	500	20	123	5	127,789	67,014	52	48,309	38	9,493	7	536	0	1,941	2	496	0	

**Historical
Ridership
FY2000-FY2025
7,747,241**

**Historical
Ridership
Through FY2026
7,875,030**

MACATAWA AREA EXPRESS (MAX) TRANSPORTATION AUTHORITY - MONTHLY RIDERSHIP SUMMARY

(NOTES: Some figures calculated using non-rounded numbers. AUXILIARY ridership includes counts for non-traditional services: Tulip Time Tours, Shuttle, Kertsmarket, etc.)

FIXED ROUTE

	TOTAL MONTHLY BOARDING			AVG. WEEKDAY BOARDING			AVG. SATURDAY BOARDING		
	MAR. '26	MAR. '25	% CHG.	MAR. '26	MAR. '25	% CHG.	MAR. '26	MAR. '25	% CHG.
ROUTE 1	2,102	2,650	-20.7%	95.5	113.6	-15.9%	0.0	52.8	-100.0%
ROUTE 2	2,219	2,471	-10.2%	100.9	108.0	-6.6%	0.0	40.4	-100.0%
ROUTE 3	2,315	1,628	42.2%	105.2	77.5	35.8%	0.0	0.0	0.0%
ROUTE 4	2,110	2,025	4.2%	95.9	96.4	-0.5%	0.0	0.0	0.0%
ROUTE 5	2,332	2,300	1.4%	106.0	109.5	-3.2%	0.0	0.0	0.0%
ROUTE 6	3,548	3,561	-0.4%	161.3	159.0	1.4%	0.0	44.2	-100.0%
ROUTE 7	1,662	1,583	5.0%	75.5	75.4	0.2%	0.0	0.0	0.0%
ROUTE 8	1,361	1,043	30.5%	61.9	49.7	24.5%	0.0	0.0	0.0%
AUXILIARY	0	0	0.0%	-	-	-	-	-	-
REGULAR	10,131	11,019	-8.1%	460.5	505.4	-8.9%	0.0	81.0	-100.0%
YOUTH	2,083	1,359	53.3%	94.7	61.8	53.2%	0.0	12.4	-100.0%
SENIOR	2,794	2,311	20.9%	127.0	105.1	20.8%	0.0	20.6	-100.0%
ADA	2,641	2,572	2.7%	120.0	116.9	2.7%	0.0	23.4	-100.0%
TOTAL	17,649	17,261	2.2%	802.2	789.2	1.7%	0.0	137.4	-100.0%

CITY OF HOLLAND
HOLLAND TWP.
CITY OF ZEELAND
ZEELAND TWP.
PARK TWP.
AUXILIARY

TOTAL MONTHLY BOARDING		
MAR. '26	MAR. '25	% CHG.
10,157	9,386	8.2%
6,199	6,884	-9.9%
1,293	991	30.5%
0	0	0.0%
0	0	0.0%
0	0	0.0%

RESERVE-A-MAX

	TOTAL MONTHLY BOARDING			AVG. WEEKDAY BOARDING			AVG. SATURDAY BOARDING		
	MAR. '26	MAR. '25	% CHG.	MAR. '26	MAR. '25	% CHG.	MAR. '26	MAR. '25	% CHG.
REGULAR	979	841	16.4%	44.5	36.9	20.6%	0.0	13.4	-100.0%
YOUTH	244	132	84.8%	11.1	6.3	76.0%	0.0	0.0	0.0%
SENIOR	811	841	-3.6%	36.9	37.0	-0.4%	0.0	12.8	-100.0%
ADA	3,328	3,373	-1.3%	151.3	148.7	1.7%	0.0	49.8	-100.0%
TOTAL	5,362	5,187	3.4%	243.7	228.9	6.5%	0.0	76.0	-100.0%

CITY OF HOLLAND
HOLLAND TWP.
CITY OF ZEELAND
ZEELAND TWP.
PARK TWP.
AUXILIARY

TOTAL MONTHLY BOARDING		
MAR. '26	MAR. '25	% CHG.
2,433	2,317	5.0%
2,205	2,137	3.2%
292	280	4.3%
73	45	62.2%
359	408	-12.0%
0	0	0.0%

NIGHT OWL

	TOTAL MONTHLY BOARDING			AVG. WEEKDAY BOARDING			AVG. SATURDAY BOARDING		
	MAR. '26	MAR. '25	% CHG.	MAR. '26	MAR. '25	% CHG.	MAR. '26	MAR. '25	% CHG.
REGULAR	163	316	-48.4%	7.4	14.7	-49.6%	0.0	1.6	-100.0%
YOUTH	0	7	-100.0%	0.0	0.3	-100.0%	0.0	0.0	0.0%
SENIOR	58	57	1.8%	2.6	2.0	31.8%	0.0	3.0	-100.0%
ADA	188	314	-40.1%	8.5	12.5	-31.6%	0.0	10.4	-100.0%
TOTAL	409	694	-41.1%	18.6	29.5	-37.0%	0.0	15.0	-100.0%

CITY OF HOLLAND
HOLLAND TWP.
CITY OF ZEELAND
ZEELAND TWP.

TOTAL MONTHLY BOARDING		
MAR. '26	MAR. '25	% CHG.
103	304	-66.1%
211	257	-17.9%
73	112	-34.8%
22	21	4.8%
0	0	0.0%

OVERALL RIDERSHIP

	TOTAL MONTHLY BOARDING			AVG. WEEKDAY BOARDING			AVG. SATURDAY BOARDING		
	MAR. '26	MAR. '25	% CHG.	MAR. '26	MAR. '25	% CHG.	MAR. '26	MAR. '25	% CHG.
REGULAR	11,273	12,176	-7.4%	512.4	557.0	-8.0%	0.0	96.0	-100.0%
YOUTH	2,327	1,498	55.3%	105.8	68.4	54.6%	0.0	12.4	-100.0%
SENIOR	3,663	3,209	14.1%	166.5	144.1	15.5%	0.0	36.4	-100.0%
ADA	6,157	6,259	-1.6%	279.9	278.1	0.6%	0.0	83.6	-100.0%
TOTAL	23,420	23,142	1.2%	1,064.5	1,047.6	1.6%	0.0	228.4	-100.0%

CITY OF HOLLAND
HOLLAND TWP.
CITY OF ZEELAND
ZEELAND TWP.
PARK TWP.
AUXILIARY

TOTAL MONTHLY BOARDING		
MAR. '26	MAR. '25	% CHG.
12,693	12,007	5.7%
8,615	9,278	-7.1%
1,658	1,383	19.9%
95	66	43.9%
359	408	-12.0%
0	0	0.0%

ON-TIME PERCENTAGE

	MAR. '26	MAR. '25	DIFF. (+/-)
FIXED ROUTE	96.7%	96.4%	0.3%
RESERVE-A-MAX	98.0%	96.5%	1.5%

SERVICE DAYS

	MAR. '26	MAR. '25
WEEKDAYS	22	21
SATURDAYS	0	5

DISTRIBUTION OF RIDERSHIP

	MAR. '26	MAR. '25	DIFF. (+/-)
FIXED ROUTE	75.36%	74.59%	0.77%
RESERVE-A-MAX	22.90%	22.41%	0.49%
TWILIGHT	0.00%	0.00%	0.00%
NIGHT OWL	1.75%	3.00%	-1.25%
TBD	0.00%	0.00%	0.00%

FIXED ROUTE
RESERVE-A-MAX

FIXED ROUTE
RESERVE-A-MAX
TWILIGHT
NIGHT OWL
TBD

Macatawa Area Express Transportation Authority

Meeting Date: 04/22/2026

Agenda Item:

Subject: Financial Reports for 03/31/2026–Unaudited

Prepared By: Wayne Reed, City Finance

Recommendation: Accept Financial Reports as information

Attached are Budget Performance Reports for the six months ended March 31, 2026 (50.00% of year). The FY25 audit has been completed, and final documents have been provided to MAX by the auditors. The attached reports reflect the activities of the MAX as well as capital.

Financial statements are presented in the following manner:

- General Fund Balance Sheet Report. This report includes a calculation of the Unassigned Fund Balance % of Total **Operational** Expenditures. The Government Finance Officers Association (GFOA) states that fund balance predicts a government's fiscal health and ability to weather financial challenges. Therefore, this is an important ratio to track. The report provides this for FY 2024 (actual), FY 2025 (actual) and FY 2026 (budget). This ratio has declined from 65% to an anticipated 34% over the three years presented.
- MAX Cash and Investment Portfolio Status Report. City Finance sends this report to MAX each week. This presents the total available cash and investments. The current balance is allocated to liquid accounts given the recent strains on cash flow and potential disruption with federal funding. The total cash can vary from fund balance due to timing of cash flows and accounting treatment for revenue and expenditure recognition.
- Budget Report by Department (in summary). This includes all activities of the General Fund, including Transit Operations, New Freedom and Mobility Management
- Transit Operations Budget Report – this summarizes the activity for transit operations, not including those allocated to New Freedom or Mobility Management
- New Freedom Budget Report – activity for New Freedom Grant
- Mobility Management Report – activity for Mobility Management

Revenues

Operating revenues for routine transit currently total \$1,968,104.96, or 28.15% of budget. The lower than anticipated amount is primarily a timing difference as a large portion of revenues are not received until the end of the fiscal year. March operating revenues are mostly composed of State Operating Assistance, investment income, and fare collection revenues. Zeeland City, Zeeland Township, and Park Township are billed quarterly for services rendered. Federal operating grant revenues are typically received mid-late September.

Expenses

Operating expenditures for routine transit for the five months ended March 31, 2026, totaled \$2,884,860.77, or 46.76% of budget. The overall percentage of operating expenses appears to be tracking within budget, however, there are several accounts that are over budget. These will be addressed as part of budget amendments later this year.

Macatawa Area Express Transportation Authority

Some notes to consider while reviewing the current revenues and expenditures:

Revenues:

- Property Tax-Allocated accounts show a budget of \$(142,500.00) due to New Freedom revenue sharing allocation. The New Freedom grant is a 50% Federal/50% Local grant match and MAX uses Property Tax revenues as their match funding source. The property taxes are reallocated through a journal entry from the Regular Service account to the New Freedom property tax account each quarter. Allocations of \$21,771.49 have been applied.
- Starting with Q1 2026 reporting, MDOT has implemented the new PTIMS system replacing PTMS. As such, reporting is experiencing some delays and extended deadlines and subsequently reimbursements may also be delayed.
- MAX opted to complete a quarterly draw for Federal Operating Assistance for Q1 for \$628,000. Historically, this has been received mid-late September so is ahead of schedule. Total end-of-year receipts will be lower due to this earlier draw.

Expenditures:

- Cash Short/Over account shows \$(279.39) balance year to date. MAX staff continues to monitor the impact of new financial and rider data collection systems on reporting and changes to this account.

Grant Activity

- ✓ Federal Operating Grant Revenue: \$628,000 of \$3,155,249 budgeted has been received. MAX typically receives Federal Operating grant revenues toward the end of the fiscal year, generally in mid-late September, however opted to complete a \$628,000 quarterly draw for Q1. MAX staff chose to reallocate \$400,000 to operating assistance in FY2025. This will be addressed as part of a budget amendment later this year.
- ✓ State Operating Grant Revenue (received at the beginning of each month) - \$925,596 of \$1,658,559 has been received.
- ✓ New Freedom Grant (grant request submitted after the end of each quarter) - \$0 of \$142,500 has been received. Receipts are delayed from the State due to PTIMS implementation. Q1 payment is expected in April.
- ✓ Mobility Management Federal and State Grants (grant request submitted after the end of each quarter) - \$0 of \$79,445 has been received. Receipts are delayed from the State due to PTIMS implementation.

MAX TRANSPORTATION
BALANCE SHEET

GL Number	Description	YTD Balance 09/30/2024	YTD Balance 09/30/2025	Beg. Balance 3/31/2026
<i>Cash</i>				
101-000.000-001.100	RESTRICTED CASH DUE FRM RESTRICTED CASH/	654,102.00	654,102.00	654,102.00
101-000.000-001.675	CASH DUE FROM CASH/INV POOL	3,657,207.06	2,791,441.03	2,164,672.56
Total Cash		4,311,309.06	3,445,543.03	2,818,774.56
<i>Other Assets</i>				
101-000.000-004.000	PETTY CASH GENERAL	900.00	900.00	900.00
101-000.000-018.000	ACCOUNTS RECEIVABLE GENERAL	140,620.53	62,919.26	(21,592.07)
101-000.000-028.000	TAXES RECEIVABLE	34,763.58	65,594.94	42,787.65
101-000.000-029.000	IFT TAXES RECEIVABLE	632.70	318.90	(754.83)
101-000.000-031.000	ALLOWANCE FOR UNCOLLECTIBLE TAXES	(2,780.09)	(3,109.46)	(3,109.46)
101-000.000-062.000	LEASE RECEIVABLE	9,437.63	9,437.63	9,437.63
101-000.000-078.000	DUE FROM STATE OF MICHIGAN	185,782.67	118,744.15	-
101-000.000-079.000	DUE FROM FEDERAL GOVT	757,568.54	516,972.99	-
101-000.000-083.000	DUE FROM EMPLOYEES	-	351.74	-
101-000.000-123.000	PREPAID EXPENSE GENERAL	94,786.31	217,990.89	12,308.72
101-000.000-123.005	PREPAID ITEMS-MTP LIABILITY FUND	12,187.00	56,322.00	56,322.00
101-000.000-123.010	PREPAID ITEMS-MTP PROPERTY DAMAGE FUND	4,707.00	4,707.00	4,707.00
101-000.000-123.015	PREPAID ITEMS-MTP SETTLEMENT	125,570.44	-	-
Other Assets		1,364,176.31	1,051,150.04	101,006.64
Total Assets		5,675,485.37	4,496,693.07	2,919,781.20
<i>Liabilities</i>				
101-000.000-201.000	CONTRACTS PAYABLE	107,914.06	-	-
101-000.000-202.000	ACCOUNTS PAYABLE GENERAL	426,900.46	173,020.02	-
101-000.000-257.000	ACCRUED WAGES PAYABLE GENERAL	90,981.42	110,478.25	-
101-000.000-360.000	DEFERRED REVENUE GENERAL	-	101,290.42	10,364.05
101-000.000-360.100	DEFERRED REVENUE REAL PROPERTY TAX	28,736.37	30,260.73	30,260.73
Total Liabilities		654,532.31	415,049.42	40,624.78
<i>Fund Equity</i>				
101-000.000-390.000	FUND BALANCE - UNASSIGNED	4,366,851.06	3,427,541.65	2,225,054.42
101-000.000-391.005	RESTRICTED BUS REPLACEMENT	300,000.00	300,000.00	300,000.00
101-000.000-391.010	RESTRICTED CONTINGENCY	100,000.00	100,000.00	100,000.00
101-000.000-391.015	RESTRICTED LOCAL GRANT MATCH	100,000.00	100,000.00	100,000.00
101-000.000-391.020	RESTRICTED OPERATING (WORKING CAPITAL)	100,000.00	100,000.00	100,000.00
101-000.000-391.025	RESTRICTED TROLLEY REPLACEMENT	18,102.00	18,102.00	18,102.00
101-000.000-391.030	RESTRICTED ZEELAND CITY 2000	36,000.00	36,000.00	36,000.00
Total Fund Equity		5,020,953.06	4,081,643.65	2,879,156.42
TOTAL LIABILITIES AND FUND BALANCE		5,675,485.37	4,496,693.07	2,919,781.20
<i>Fund Balance Summary</i>				
BEG. FUND BALANCE		4,945,328.46	5,020,953.06	4,081,643.65
+ NET OF REVENUES & EXPENDITURES		75,624.60	(939,309.41)	(1,202,487.23) *
= ENDING FUND BALANCE		5,020,953.06	4,081,643.65	2,879,156.42
Total Expenditures		7,886,481.31	7,958,648.56	6,725,883.00
Less: Capital Expenditures		(1,158,337.71)	(1,094,165.07)	(197,688.00)
General Fund Less Capital Expenditures		6,728,143.60	6,864,483.49	6,528,195.00
Unassigned Fund Balance % of Total Expenditures		65%	50%	34%

* FY 2026 budgeted increase (decrease) operational expenditures

MACATAWA AREA TRANSPORTATION AUTHORITY - CASH AND INVESTMENT PORTFOLIO STATUS REPORT

Mar 27, 2026

Cash or Investment Type	Fifth Third & HNB	West Michigan Community Bank	Michigan Class	Mercantile	Flagstar	Huntington Liquidity Portal	United Federal Credit Union	Other Financial Arrangements	TOTAL	Percent Of Grand Total
POOLED										
<u>Short-Term Money Management:</u>										
- Cash in Bank Deposit Account	184,302.28								184,302.28	6.43%
- Michigan Class Funds			1,459,935.23						1,459,935.23	50.90%
- Huntington Liquidity Portal						1,224,027.82			1,224,027.82	42.67%
- Certificates of Deposit		- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	0.00%
- Accrued Interest Receivable		- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	0.00%
<u>Total Short-Term</u>	184,302.28	- 0 -	1,459,935.23	- 0 -	- 0 -	1,224,027.82	- 0 -	- 0 -	2,868,265.33	100.00%
<u>Long-Term Money Management:</u>										
- Money Market Account	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	0.00%
- Certificates of Deposit	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	0.00%
- U.S. Treasuries / Instrumentalities:										
> FHLB at Par Value	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	0.00%
> Market Value Adjustment	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	0.00%
> Accrued Interest Receivable	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	0.00%
<u>Total Long-Term</u>	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	0.00%
TOTAL POOLED	184,302.28	- 0 -	1,459,935.23	- 0 -	- 0 -	1,224,027.82	- 0 -	- 0 -	2,868,265.33	100.00%
SEGREGATED										
<u>No Segregated Items</u>										
- None	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	0.00%
TOTAL SEGREGATED	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	0.00%
GRAND TOTALS	184,302.28	- 0 -	1,459,935.23	- 0 -	- 0 -	1,224,027.82	- 0 -	- 0 -	2,868,265.33	100.00%
Percent of Short-Term Total	6.43%	0.00%	50.90%	0.00%	0.00%	42.67%	0.00%	0.00%		100.00%
Percent of Long-Term Total	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%		0.00%
Percent of Grand Total	6.43%	0.00%	50.90%	0.00%	0.00%	42.67%	0.00%	0.00%		100.00%



	25-26 Amended Budget	Activity For 03/31/2026	YTD Balance 03/31/2026	Available Balance 03/31/2026	% Bdgt Used
Fund: 101 GENERAL FUND					
Account Category: Revenues					
000.000 - GENERAL	81,000.00	12,537.76	60,852.89	20,147.11	75.13
593.537 - NEW FREEDOM-OPERATIONS	157,677.00	0.00	26,402.99	131,274.01	16.74
596.537 - ROUTINE TRANSIT OPERATIONS	6,911,583.00	177,418.88	1,907,252.07	5,004,330.93	27.60
Revenues	7,150,260.00	189,956.64	1,994,507.95	5,155,752.05	27.89
Account Category: Expenditures					
593.171 - NEW FREEDOM-MANAGEMENT & ADMIN	41,766.00	0.00	10,242.50	31,523.50	24.52
593.266 - NEW FREEDOM-CUSTOMER SERVICE	28,275.00	0.00	7,720.58	20,554.42	27.31
593.537 - NEW FREEDOM-OPERATIONS	176,216.00	0.00	24,359.46	151,856.54	13.82
593.591 - NEW FREEDOM-MAINTENANCE	33,478.00	0.00	6,033.37	27,444.63	18.02
594.266 - MOBILITY GRANT	79,445.00	2,946.73	18,178.70	61,266.30	22.88
596.171 - MANAGEMENT & ADMINISTRATION	1,006,715.00	73,278.18	469,746.57	536,968.43	46.66
596.266 - CUSTOMER SERVICE & MARKETING	663,500.00	55,741.17	326,758.76	336,741.24	49.25
596.537 - ROUTINE TRANSIT OPERATIONS	3,624,500.00	286,675.77	1,721,038.12	1,903,461.88	47.48
596.591 - TRANSIT MAINTENANCE	874,300.00	121,046.55	367,317.32	506,982.68	42.01
Expenditures	6,528,195.00	539,688.40	2,951,395.38	3,576,799.62	45.21
Fund 101 - GENERAL FUND:					
TOTAL REVENUES	7,150,260.00	189,956.64	1,994,507.95	5,155,752.05	27.89
TOTAL EXPENDITURES	6,528,195.00	539,688.40	2,951,395.38	3,576,799.62	45.21
Total Fund 101 GENERAL FUND:	622,065.00	(349,731.76)	(956,887.43)	1,578,952.43	



	25-26 Amended Budget	Activity For 03/31/2026	YTD Balance 03/31/2026	Available Balance 03/31/2026	% Bgdt Used	
Fund: 101 GENERAL FUND						
Account Category: Revenues						
Department: 000.000 GENERAL						
101-000.000-569.200	STATE GRANT - SBTE	0.00	2,881.77	2,881.77	(2,881.77)	100.00
101-000.000-665.000	INVESTMENT INCOME	80,000.00	8,608.34	56,754.79	23,245.21	70.94
101-000.000-674.000	PRIVATE DONATIONS GENERAL	0.00	0.00	58.68	(58.68)	100.00
101-000.000-682.000	RECOVERIES OTHER PARTIES	0.00	0.00	75.00	(75.00)	100.00
101-000.000-683.000	MISCELLANEOUS GENERAL	1,000.00	1,047.65	1,082.65	(82.65)	108.27
Total Dept 000.000 - GENERAL		81,000.00	12,537.76	60,852.89	20,147.11	75.13
Department: 596.537 ROUTINE TRANSIT OPERATIONS						
101-596.537-402.000	PROPERTY TAX	1,387,678.00	0.00	0.00	1,387,678.00	0.00
101-596.537-402.100	PROPERTY TAX - ALLOCATED	(142,500.00)	0.00	(21,771.49)	(120,728.51)	15.28
101-596.537-432.000	SERVICE CHARGE IN LIEU OF TAXES	3,500.00	0.00	0.00	3,500.00	0.00
101-596.537-437.000	PROPERTY TAXES IFT IFT LEVY - GENERA	27,000.00	0.00	0.00	27,000.00	0.00
101-596.537-445.000	INTEREST & PENALTIES (TAXES)	1,500.00	313.89	830.94	669.06	55.40
101-596.537-502.000	FEDERAL OPERATING (CURRENT YEAR)	3,155,249.00	0.00	628,000.00	2,527,249.00	19.90
101-596.537-502.400	FEDERAL MOBILITY MANAGEMENT	63,556.00	0.00	0.00	63,556.00	0.00
101-596.537-502.600	FEDERAL NEW FREEDOM	142,500.00	0.00	0.00	142,500.00	0.00
101-596.537-502.800	FEDERAL CAPITAL OUTLAY	0.00	0.00	157,398.33	(157,398.33)	100.00
101-596.537-539.000	STATE OPERATING (CURRENT YEAR)	1,658,559.00	154,266.00	925,596.00	732,963.00	55.81
101-596.537-539.400	STATE MOBILITY MANAGEMENT	15,889.00	0.00	0.00	15,889.00	0.00
101-596.537-539.800	STATE CAPITAL OUTLAY	0.00	0.00	37,046.88	(37,046.88)	100.00
101-596.537-573.000	STATE-REIM LOCAL PPT TAX LOSS	91,000.00	0.00	0.00	91,000.00	0.00
101-596.537-581.100	CHARGES FOR SERVICES RENDERED ZEELAN	66,152.00	0.00	17,014.79	49,137.21	25.72
101-596.537-581.200	CHARGES FOR SERVICES RENDERED PARK T	139,500.00	0.00	34,875.00	104,625.00	25.00
101-596.537-581.900	CHARGES FOR SERVICES RENDERED ZEELAN	8,000.00	0.00	1,889.16	6,110.84	23.61
101-596.537-642.315	CONCESSIONS & COMMISSIONS BUS SIGNAG	25,000.00	0.00	6,127.00	18,873.00	24.51
101-596.537-651.100	USE & ADMISSIONS FEES FARES-FIXED RO	50,000.00	3,992.60	27,936.58	22,063.42	55.87
101-596.537-651.101	USE & ADMISSIONS FEES FARES-REDUCED	25,000.00	0.00	0.00	25,000.00	0.00
101-596.537-651.102	USE & ADMISSIONS FEES FARES-REDUCED	2,000.00	257.00	1,133.00	867.00	56.65
101-596.537-651.104	USE & ADMISSIONS FEES FARES-ADULT MO	35,000.00	4,726.50	15,801.00	19,199.00	45.15
101-596.537-651.105	USE & ADMISSIONS FEES FARES-DAILY PA	3,500.00	887.80	2,570.10	929.90	73.43
101-596.537-651.106	USE & ADMISSIONS FEES FARES-TICKETS	2,000.00	0.00	(266.50)	2,266.50	(13.33)
101-596.537-651.108	USE & ADMISSIONS FEES FARES-ADULT WE	2,500.00	255.00	945.00	1,555.00	37.80
101-596.537-651.109	USE & ADMISSIONS FEES FARES-STUDENT	7,000.00	69.00	2,587.50	4,412.50	36.96
101-596.537-651.200	USE & ADMISSIONS FEES FARES-DEMAND/R	50,000.00	4,260.30	22,560.70	27,439.30	45.12
101-596.537-651.203	USE & ADMISSIONS FEES FARES-PUNCH PA	1,000.00	1,100.00	6,955.50	(5,955.50)	695.55
101-596.537-651.204	USE & ADMISSIONS FEES FARES-REDUCED	50,000.00	7,082.30	38,471.40	11,528.60	76.94
101-596.537-682.000	RECOVERIES OTHER PARTIES	0.00	0.00	462.57	(462.57)	100.00
101-596.537-682.100	REIMBURSEMENTS MICHIGAN TRANSIT POOL	26,000.00	0.00	0.00	26,000.00	0.00
101-596.537-682.200	RECOVERIES INSURANCE	0.00	0.00	1,338.00	(1,338.00)	100.00
101-596.537-683.200	MISCELLANEOUS LOST ELIGIBLE PASS	0.00	5.00	30.00	(30.00)	100.00
101-596.537-689.000	CASH SHORT/OVER	0.00	203.49	(279.39)	279.39	100.00
101-596.537-693.000	SALE OF FIXED ASSETS	15,000.00	0.00	0.00	15,000.00	0.00
Total Dept 596.537 - ROUTINE TRANSIT OPERATIONS		6,911,583.00	177,418.88	1,907,252.07	5,004,330.93	27.60
Revenues		6,992,583.00	189,956.64	1,968,104.96	5,024,478.04	28.15
Account Category: Expenditures						
Department: 596.171 MANAGEMENT & ADMINISTRATION						
101-596.171-701.000	PAYROLL-REGULAR GENERAL	400,000.00	26,877.51	182,207.69	217,792.31	45.55



	25-26 Amended Budget	Activity For 03/31/2026	YTD Balance 03/31/2026	Available Balance 03/31/2026	% Bgdt Used	
Fund: 101 GENERAL FUND						
Account Category: Expenditures						
Department: 596.171 MANAGEMENT & ADMINISTRATION						
101-596.171-703.100	SPECIAL PAY - ONE TIME	4,000.00	0.00	1.20	3,998.80	0.03
101-596.171-703.200	SAFETY INCENTIVE	500.00	0.00	390.80	109.20	78.16
101-596.171-710.000	PAYROLL - PAID TIME OFF	32,000.00	2,485.76	15,759.33	16,240.67	49.25
101-596.171-712.000	PAYROLL - HOLIDAYS	10,000.00	0.00	5,341.73	4,658.27	53.42
101-596.171-714.000	PAYROLL - BEREAVEMENT	600.00	0.00	1,132.62	(532.62)	188.77
101-596.171-720.005	INSURANCE HEALTH	82,000.00	5,551.33	36,206.97	45,793.03	44.15
101-596.171-720.010	INSURANCE DENTAL	3,000.00	238.22	1,666.23	1,333.77	55.54
101-596.171-720.020	INSURANCE VISION	1,000.00	74.15	534.01	465.99	53.40
101-596.171-720.025	INSURANCE - LIFE & AD&D	1,000.00	22.90	123.95	876.05	12.40
101-596.171-720.030	INSURANCE - INCOME PROTECTION	3,500.00	251.73	1,373.02	2,126.98	39.23
101-596.171-721.005	RETIREMENT CONTRIBUTION	30,000.00	2,267.01	15,863.85	14,136.15	52.88
101-596.171-723.000	EMPLOYER FICA/MEDICARE CONTRIBUTION	34,000.00	2,139.14	15,090.37	18,909.63	44.38
101-596.171-723.500	WORKERS COMP INSURANCE	9,500.00	643.81	2,545.73	6,954.27	26.80
101-596.171-730.000	POSTAGE	2,500.00	0.00	641.69	1,858.31	25.67
101-596.171-740.000	OPERATING SUPPLIES GENERAL	11,000.00	1,066.89	2,851.11	8,148.89	25.92
101-596.171-740.100	OPERATING SUPPLIES EQUIPMENT IT	8,000.00	3,418.76	5,884.02	2,115.98	73.55
101-596.171-801.000	CONTRACTUAL-LEGAL	2,500.00	901.00	2,946.17	(446.17)	117.85
101-596.171-802.005	CONTRACTUAL-FINANCE/PROPERTY INDEPEN	11,000.00	1,190.00	11,407.59	(407.59)	103.71
101-596.171-802.100	CONTRACTUAL-FINANCE/PROPERTY ACCOUNT	115,000.00	11.76	52,560.91	62,439.09	45.71
101-596.171-802.200	CONTRACTUAL-FINANCE/PROPERTY FINANCE	4,100.00	0.00	11,752.37	(7,652.37)	286.64
101-596.171-802.250	CONTRACTUAL-FINANCE/PROPERTY FINANCI	8,000.00	604.48	2,978.56	5,021.44	37.23
101-596.171-803.005	CONTRACTUAL-HUMAN RESOURCES EMPLOYEE	1,200.00	0.00	0.00	1,200.00	0.00
101-596.171-803.100	CONTRACTUAL-HUMAN RESOURCES FLEX BEN	2,750.00	255.84	1,221.06	1,528.94	44.40
101-596.171-808.002	CONTRACTUAL-BUILDINGS & GROUNDS GREE	20,000.00	114.86	962.76	19,037.24	4.81
101-596.171-809.605	CONTRACTUAL-MISCELLANEOUS SERVICES	45,000.00	12,061.90	29,234.49	15,765.51	64.97
101-596.171-850.000	COMMUNICATIONS TELEPHONE	10,000.00	497.50	4,459.86	5,540.14	44.60
101-596.171-851.000	COMMUNICATIONS CELLULAR	18,500.00	1,034.28	6,063.02	12,436.98	32.77
101-596.171-901.000	CONTRACTUAL-PROMOTIONS/PRINTING PRIN	2,100.00	0.00	0.00	2,100.00	0.00
101-596.171-902.000	CONTRACTUAL-PROMOTIONS/PRINTING PUBL	1,500.00	0.00	999.16	500.84	66.61
101-596.171-903.000	CONTRACTUAL-PROMOTIONS/PRINTING ADVE	13,000.00	623.90	960.97	12,039.03	7.39
101-596.171-920.050	PUBLIC UTILITIES DEPOT	32,000.00	2,359.79	12,231.11	19,768.89	38.22
101-596.171-920.051	PUBLIC UTILITIES GREENWAY	25,000.00	2,703.75	13,469.47	11,530.53	53.88
101-596.171-920.052	PUBLIC UTILITIES STORAGE FACILITY	2,200.00	2,455.96	7,550.37	(5,350.37)	343.20
101-596.171-955.000	MISCELLANEOUS GENERAL	0.00	9.79	20.79	(20.79)	100.00
101-596.171-955.010	MISCELLANEOUS INTERNET TICKET SALES	6,000.00	941.67	3,941.72	2,058.28	65.70
101-596.171-955.800	EMPLOYEE EVENTS	16,000.00	630.18	4,118.76	11,881.24	25.74
101-596.171-960.000	EDUCATION & TRAINING	7,265.00	371.74	1,066.22	6,198.78	14.68
101-596.171-961.000	TRAVEL, CONF, SEMINARS	17,000.00	462.57	1,342.36	15,657.64	7.90
101-596.171-964.001	REFUNDS PROPERTY TAX PRIOR YEARS	0.00	0.00	110.28	(110.28)	100.00
101-596.171-965.000	DUES & SUBSCRIPTIONS	14,000.00	1,010.00	12,734.25	1,265.75	90.96
Total Dept 596.171 - MANAGEMENT & ADMINISTRATION		1,006,715.00	73,278.18	469,746.57	536,968.43	46.66
Department: 596.266 CUSTOMER SERVICE & MARKETING						
101-596.266-701.000	PAYROLL-REGULAR GENERAL	370,000.00	31,949.48	189,384.30	180,615.70	51.18
101-596.266-702.000	PAYROLL-TEMPORARY HELP GENERAL	15,000.00	0.00	0.00	15,000.00	0.00
101-596.266-703.100	SPECIAL PAY - ONE TIME	1,500.00	0.00	0.00	1,500.00	0.00
101-596.266-703.200	SAFETY INCENTIVE	1,500.00	0.00	879.31	620.69	58.62
101-596.266-703.300	SHIFT PREMIUM	1,500.00	0.00	93.14	1,406.86	6.21



	25-26 Amended Budget	Activity For 03/31/2026	YTD Balance 03/31/2026	Available Balance 03/31/2026	% Bdgt Used	
Fund: 101 GENERAL FUND						
Account Category: Expenditures						
Department: 596.266 CUSTOMER SERVICE & MARKETING						
101-596.266-710.000	PAYROLL - PAID TIME OFF	26,000.00	2,211.87	12,251.11	13,748.89	47.12
101-596.266-712.000	PAYROLL - HOLIDAYS	10,000.00	0.00	5,054.42	4,945.58	50.54
101-596.266-714.000	PAYROLL - BEREAVEMENT	500.00	718.40	1,762.85	(1,262.85)	352.57
101-596.266-720.005	INSURANCE HEALTH	150,000.00	13,638.56	76,646.24	73,353.76	51.10
101-596.266-720.010	INSURANCE DENTAL	5,000.00	495.96	2,695.63	2,304.37	53.91
101-596.266-720.020	INSURANCE VISION	2,000.00	156.69	884.19	1,115.81	44.21
101-596.266-720.025	INSURANCE - LIFE & AD&D	500.00	41.22	200.30	299.70	40.06
101-596.266-720.030	INSURANCE - INCOME PROTECTION	3,500.00	314.90	1,530.20	1,969.80	43.72
101-596.266-721.005	RETIREMENT CONTRIBUTION	32,000.00	2,790.38	16,663.43	15,336.57	52.07
101-596.266-723.000	EMPLOYER FICA/MEDICARE CONTRIBUTION	32,000.00	2,457.83	14,894.53	17,105.47	46.55
101-596.266-723.500	WORKERS COMP INSURANCE	12,500.00	965.88	3,819.11	8,680.89	30.55
Total Dept 596.266 - CUSTOMER SERVICE & MARKETING		663,500.00	55,741.17	326,758.76	336,741.24	49.25
Department: 596.537 ROUTINE TRANSIT OPERATIONS						
101-596.537-701.100	PAYROLL-REGULAR DRIVERS	1,300,000.00	104,783.03	610,190.51	689,809.49	46.94
101-596.537-701.200	PAYROLL-REGULAR OTHER OPERATIONS	350,000.00	29,034.55	162,521.07	187,478.93	46.43
101-596.537-701.300	PAYROLL-REGULAR DISPATCH	95,000.00	6,510.00	42,054.54	52,945.46	44.27
101-596.537-702.100	PAYROLL-TEMPORARY HELP DRIVERS	144,000.00	19,341.02	100,590.80	43,409.20	69.85
101-596.537-702.300	PAYROLL-TEMPORARY HELP TEMPORARY HEL	0.00	2,432.88	13,569.72	(13,569.72)	100.00
101-596.537-703.100	SPECIAL PAY - ONE TIME	20,000.00	2,636.38	9,407.15	10,592.85	47.04
101-596.537-703.200	SAFETY INCENTIVE	6,000.00	24.00	3,456.14	2,543.86	57.60
101-596.537-703.300	SHIFT PREMIUM	30,000.00	1,281.60	7,904.53	22,095.47	26.35
101-596.537-705.100	PAYROLL - OVERTIME DRIVERS	0.00	2,527.83	11,198.64	(11,198.64)	100.00
101-596.537-705.200	PAYROLL - OVERTIME OTHER OPERATIONS	35,000.00	1,623.49	7,579.25	27,420.75	21.66
101-596.537-705.300	PAYROLL - OVERTIME DISPATCH	11,000.00	356.23	1,962.82	9,037.18	17.84
101-596.537-710.000	PAYROLL - PAID TIME OFF	138,000.00	14,590.49	70,519.49	67,480.51	51.10
101-596.537-712.000	PAYROLL - HOLIDAYS	47,500.00	0.00	21,345.32	26,154.68	44.94
101-596.537-714.000	PAYROLL - BEREAVEMENT	7,000.00	164.80	6,372.95	627.05	91.04
101-596.537-720.005	INSURANCE HEALTH	550,000.00	44,220.54	250,028.47	299,971.53	45.46
101-596.537-720.010	INSURANCE DENTAL	20,000.00	1,612.31	9,037.23	10,962.77	45.19
101-596.537-720.020	INSURANCE VISION	8,000.00	526.74	3,081.98	4,918.02	38.52
101-596.537-720.025	INSURANCE - LIFE & AD&D	2,000.00	152.29	760.09	1,239.91	38.00
101-596.537-720.030	INSURANCE - INCOME PROTECTION	20,000.00	1,644.32	8,119.77	11,880.23	40.60
101-596.537-721.005	RETIREMENT CONTRIBUTION	155,000.00	12,651.79	72,499.57	82,500.43	46.77
101-596.537-723.000	EMPLOYER FICA/MEDICARE CONTRIBUTION	170,000.00	13,445.07	76,802.49	93,197.51	45.18
101-596.537-723.200	UNEMPLOYMENT COMP INSURANCE	0.00	0.00	3,813.87	(3,813.87)	100.00
101-596.537-723.500	WORKERS COMP INSURANCE	72,000.00	5,365.96	21,217.13	50,782.87	29.47
101-596.537-743.100	ANTI-FREEZE & OIL	2,000.00	0.00	932.48	1,067.52	46.62
101-596.537-745.300	CLOTHING UNIFORMS	3,000.00	0.00	1,657.23	1,342.77	55.24
101-596.537-748.000	GASOLINE GENERAL	200,000.00	18,838.82	92,160.20	107,839.80	46.08
101-596.537-803.015	CONTRACTUAL-HUMAN RESOURCES DRUG/ALC	12,000.00	803.00	4,815.12	7,184.88	40.13
101-596.537-939.300	VEHICLE MAINTENANCE TIRES	15,000.00	2,108.63	2,934.57	12,065.43	19.56
101-596.537-940.000	BUILDING RENTAL/LEASE GENERAL	6,000.00	0.00	2,285.68	3,714.32	38.09
101-596.537-940.100	BUILDING RENTAL/LEASE CITY DEPOT LEA	105,000.00	0.00	6,611.38	98,388.62	6.30
101-596.537-961.000	TRAVEL, CONF, SEMINARS	1,000.00	0.00	0.00	1,000.00	0.00
101-596.537-962.000	COMMERCIAL INSURANCE PREMIUMS GENERA	100,000.00	0.00	95,607.93	4,392.07	95.61
Total Dept 596.537 - ROUTINE TRANSIT OPERATIONS		3,624,500.00	286,675.77	1,721,038.12	1,903,461.88	47.48



	25-26 Amended Budget	Activity For 03/31/2026	YTD Balance 03/31/2026	Available Balance 03/31/2026	% Bdgt Used	
Fund: 101 GENERAL FUND						
Account Category: Expenditures						
Department: 596.591 TRANSIT MAINTENANCE						
101-596.591-701.000	PAYROLL-REGULAR GENERAL	140,000.00	9,399.98	65,753.98	74,246.02	46.97
101-596.591-702.000	PAYROLL-TEMPORARY HELP GENERAL	74,000.00	5,938.83	34,919.81	39,080.19	47.19
101-596.591-703.100	SPECIAL PAY - ONE TIME	2,000.00	0.00	2,552.97	(552.97)	127.65
101-596.591-703.200	SAFETY INCENTIVE	1,000.00	0.00	586.21	413.79	58.62
101-596.591-703.300	SHIFT PREMIUM	5,000.00	348.00	1,949.84	3,050.16	39.00
101-596.591-705.000	PAYROLL - OVERTIME GENERAL	0.00	516.34	2,830.43	(2,830.43)	100.00
101-596.591-710.000	PAYROLL - PAID TIME OFF	12,000.00	3,147.20	7,233.16	4,766.84	60.28
101-596.591-712.000	PAYROLL - HOLIDAYS	5,000.00	0.00	1,791.82	3,208.18	35.84
101-596.591-720.005	INSURANCE HEALTH	65,000.00	5,359.96	30,538.54	34,461.46	46.98
101-596.591-720.010	INSURANCE DENTAL	3,000.00	204.04	1,152.88	1,847.12	38.43
101-596.591-720.020	INSURANCE VISION	1,000.00	62.56	366.22	633.78	36.62
101-596.591-720.025	INSURANCE - LIFE & AD&D	300.00	12.14	63.60	236.40	21.20
101-596.591-720.030	INSURANCE - INCOME PROTECTION	1,500.00	115.53	561.71	938.29	37.45
101-596.591-721.005	RETIREMENT CONTRIBUTION	15,000.00	1,046.90	6,329.62	8,670.38	42.20
101-596.591-723.000	EMPLOYER FICA/MEDICARE CONTRIBUTION	20,000.00	1,404.35	8,582.81	11,417.19	42.91
101-596.591-723.500	WORKERS COMP INSURANCE	10,000.00	751.24	2,970.42	7,029.58	29.70
101-596.591-740.000	OPERATING SUPPLIES CLEANING MATERIAL	15,000.00	0.00	5,824.65	9,175.35	38.83
101-596.591-808.001	CONTRACTUAL-BUILDINGS & GROUNDS DEPO	1,500.00	114.86	670.82	829.18	44.72
101-596.591-808.002	CONTRACTUAL-BUILDINGS & GROUNDS DEPO	5,000.00	0.00	421.78	4,578.22	8.44
101-596.591-808.003	CONTRACTUAL-BUILDINGS & GROUNDS DEPO	30,000.00	13,720.36	66,898.12	(36,898.12)	222.99
101-596.591-931.000	BUILDING & GROUNDS MAINTENANCE DEPOT	7,000.00	863.97	4,044.99	2,955.01	57.79
101-596.591-931.100	BUILDING & GROUNDS MAINTENANCE GREEN	20,000.00	3,245.83	10,200.21	9,799.79	51.00
101-596.591-933.100	EQUIPMENT MAINTENANCE OFFICE EQUIPME	10,000.00	0.00	4,106.43	5,893.57	41.06
101-596.591-939.005	VEHICLE MAINTENANCE MECHANICAL	425,000.00	74,684.51	106,426.66	318,573.34	25.04
101-596.591-939.015	VEHICLE MAINTENANCE BODYWORK	5,000.00	109.95	539.64	4,460.36	10.79
101-596.591-939.020	VEHICLE MAINTENANCE GRAPHICS	1,000.00	0.00	0.00	1,000.00	0.00
Total Dept 596.591 - TRANSIT MAINTENANCE		874,300.00	121,046.55	367,317.32	506,982.68	42.01
Expenditures		6,169,015.00	536,741.67	2,884,860.77	3,284,154.23	46.76
Fund 101 - GENERAL FUND:						
TOTAL REVENUES		6,992,583.00	189,956.64	1,968,104.96	5,024,478.04	28.15
TOTAL EXPENDITURES		6,169,015.00	536,741.67	2,884,860.77	3,284,154.23	46.76
NET OF REVENUES & EXPENDITURES:		823,568.00	(346,785.03)	(916,755.81)	1,740,323.81	



	25-26 Amended Budget	Activity For 03/31/2026	YTD Balance 03/31/2026	Available Balance 03/31/2026	% Bdg Used	
Fund: 101 GENERAL FUND						
Account Category: Revenues						
Department: 593.537 NEW FREEDOM-OPERATIONS						
101-593.537-402.100	PROPERTY TAX - ALLOCATED	142,500.00	0.00	21,771.49	120,728.51	15.28
101-593.537-651.200	USE & ADMISSIONS FEES FARES-DEMAND/R	15,177.00	0.00	4,631.50	10,545.50	30.52
Total Dept 593.537 - NEW FREEDOM-OPERATIONS		157,677.00	0.00	26,402.99	131,274.01	16.74
Revenues		157,677.00	0.00	26,402.99	131,274.01	16.74
Account Category: Expenditures						
Department: 593.171 NEW FREEDOM-MANAGEMENT & ADMIN						
101-593.171-701.000	PAYROLL-REGULAR GENERAL	15,205.00	0.00	4,539.10	10,665.90	29.85
101-593.171-703.200	SAFETY INCENTIVE	100.00	0.00	9.20	90.80	9.20
101-593.171-705.000	PAYROLL - OVERTIME GENERAL	5.00	0.00	0.00	5.00	0.00
101-593.171-710.000	PAYROLL - PAID TIME OFF	1,340.00	0.00	207.87	1,132.13	15.51
101-593.171-712.000	PAYROLL - HOLIDAYS	390.00	0.00	168.91	221.09	43.31
101-593.171-714.000	PAYROLL - BEREAVEMENT	86.00	0.00	54.58	31.42	63.47
101-593.171-720.005	INSURANCE HEALTH	1,749.00	0.00	823.52	925.48	47.09
101-593.171-720.010	INSURANCE DENTAL	131.00	0.00	39.99	91.01	30.53
101-593.171-720.020	INSURANCE VISION	42.00	0.00	13.20	28.80	31.43
101-593.171-720.025	INSURANCE - LIFE & AD&D	16.00	0.00	3.55	12.45	22.19
101-593.171-720.030	INSURANCE - INCOME PROTECTION	155.00	0.00	39.34	115.66	25.38
101-593.171-721.005	RETIREMENT CONTRIBUTION	1,219.00	0.00	385.81	833.19	31.65
101-593.171-723.000	EMPLOYER FICA/MEDICARE CONTRIBUTION	1,194.00	0.00	363.64	830.36	30.46
101-593.171-723.500	WORKERS COMP INSURANCE	163.00	0.00	29.61	133.39	18.17
101-593.171-730.000	POSTAGE	74.00	0.00	188.79	(114.79)	255.12
101-593.171-740.000	OPERATING SUPPLIES GENERAL	563.00	0.00	42.39	520.61	7.53
101-593.171-740.100	OPERATING SUPPLIES EQUIPMENT IT	466.00	0.00	24.26	441.74	5.21
101-593.171-801.000	CONTRACTUAL-LEGAL	348.00	0.00	96.83	251.17	27.82
101-593.171-802.005	CONTRACTUAL-FINANCE/PROPERTY INDEPEN	537.00	0.00	492.41	44.59	91.70
101-593.171-802.100	CONTRACTUAL-FINANCE/PROPERTY ACCOUNT	4,655.00	0.00	0.00	4,655.00	0.00
101-593.171-802.200	CONTRACTUAL-FINANCE/PROPERTY FINANCE	0.00	0.00	566.38	(566.38)	100.00
101-593.171-802.250	CONTRACTUAL-FINANCE/PROPERTY FINANCI	404.00	0.00	51.55	352.45	12.76
101-593.171-803.005	CONTRACTUAL-HUMAN RESOURCES EMPLOYEE	50.00	0.00	0.00	50.00	0.00
101-593.171-803.100	CONTRACTUAL-HUMAN RESOURCES FLEX BEN	100.00	0.00	25.68	74.32	25.68
101-593.171-808.002	CONTRACTUAL-BUILDINGS & GROUNDS GREE	100.00	0.00	17.37	82.63	17.37
101-593.171-809.605	CONTRACTUAL-MISCELLANEOUS SERVICES	3,105.00	0.00	635.57	2,469.43	20.47
101-593.171-850.000	COMMUNICATIONS TELEPHONE	413.00	0.00	130.25	282.75	31.54
101-593.171-851.000	COMMUNICATIONS CELLULAR	572.00	0.00	142.66	429.34	24.94
101-593.171-902.000	CONTRACTUAL-PROMOTIONS/PRINTING PUBL	236.00	0.00	0.00	236.00	0.00
101-593.171-903.000	CONTRACTUAL-PROMOTIONS/PRINTING ADVE	427.00	0.00	0.66	426.34	0.15
101-593.171-920.050	PUBLIC UTILITIES DEPOT	2,000.00	0.00	234.30	1,765.70	11.72
101-593.171-920.051	PUBLIC UTILITIES GREENWAY	2,000.00	0.00	200.08	1,799.92	10.00
101-593.171-920.052	PUBLIC UTILITIES	0.00	0.00	11.25	(11.25)	100.00
101-593.171-955.000	MISCELLANEOUS GENERAL	47.00	0.00	0.00	47.00	0.00
101-593.171-955.010	MISCELLANEOUS INTERNET TICKET SALES	300.00	0.00	70.81	229.19	23.60
101-593.171-955.800	EMPLOYEE EVENTS	1,500.00	0.00	0.00	1,500.00	0.00
101-593.171-960.000	EDUCATION & TRAINING	410.00	0.00	25.52	384.48	6.22
101-593.171-961.000	TRAVEL, CONF, SEMINARS	464.00	0.00	42.40	421.60	9.14
101-593.171-965.000	DUES & SUBSCRIPTIONS	1,200.00	0.00	565.02	634.98	47.09
Total Dept 593.171 - NEW FREEDOM-MANAGEMENT & ADMIN		41,766.00	0.00	10,242.50	31,523.50	24.52



	25-26 Amended Budget	Activity For 03/31/2026	YTD Balance 03/31/2026	Available Balance 03/31/2026	% Bdgt Used	
Fund: 101 GENERAL FUND						
Account Category: Expenditures						
Department: 593.266 NEW FREEDOM-CUSTOMER SERVICE						
101-593.266-701.000	PAYROLL-REGULAR GENERAL	16,580.00	0.00	4,492.12	12,087.88	27.09
101-593.266-702.000	PAYROLL-TEMPORARY HELP GENERAL	994.00	0.00	0.00	994.00	0.00
101-593.266-703.100	SPECIAL PAY - ONE TIME	151.00	0.00	0.00	151.00	0.00
101-593.266-703.200	SAFETY INCENTIVE	57.00	0.00	20.69	36.31	36.30
101-593.266-703.300	SHIFT PREMIUM	27.00	0.00	4.49	22.51	16.63
101-593.266-705.000	PAYROLL - OVERTIME GENERAL	91.00	0.00	0.00	91.00	0.00
101-593.266-710.000	PAYROLL - PAID TIME OFF	643.00	0.00	314.71	328.29	48.94
101-593.266-712.000	PAYROLL - HOLIDAYS	373.00	0.00	159.82	213.18	42.85
101-593.266-714.000	PAYROLL - BEREAVEMENT	20.00	0.00	50.34	(30.34)	251.70
101-593.266-720.005	INSURANCE HEALTH	4,859.00	0.00	1,741.42	3,117.58	35.84
101-593.266-720.010	INSURANCE DENTAL	500.00	0.00	60.34	439.66	12.07
101-593.266-720.020	INSURANCE VISION	200.00	0.00	20.59	179.41	10.30
101-593.266-720.025	INSURANCE - LIFE & AD&D	40.00	0.00	5.68	34.32	14.20
101-593.266-720.030	INSURANCE - INCOME PROTECTION	233.00	0.00	43.39	189.61	18.62
101-593.266-721.005	RETIREMENT CONTRIBUTION	1,700.00	0.00	400.74	1,299.26	23.57
101-593.266-723.000	EMPLOYER FICA/MEDICARE CONTRIBUTION	1,542.00	0.00	361.84	1,180.16	23.47
101-593.266-723.500	WORKERS COMP INSURANCE	265.00	0.00	44.41	220.59	16.76
Total Dept 593.266 - NEW FREEDOM-CUSTOMER SERVICE		28,275.00	0.00	7,720.58	20,554.42	27.31
Department: 593.537 NEW FREEDOM-OPERATIONS						
101-593.537-701.100	PAYROLL-REGULAR DRIVERS	63,525.00	0.00	0.00	63,525.00	0.00
101-593.537-701.200	PAYROLL-REGULAR OTHER OPERATIONS	15,854.00	0.00	3,856.69	11,997.31	24.33
101-593.537-701.300	PAYROLL-REGULAR DISPATCH	4,644.00	0.00	1,020.10	3,623.90	21.97
101-593.537-702.100	PAYROLL-TEMPORARY HELP DRIVERS	1,600.00	0.00	0.00	1,600.00	0.00
101-593.537-702.300	PAYROLL-TEMPORARY HELP TEMPORARY HEL	0.00	0.00	311.44	(311.44)	100.00
101-593.537-703.100	SPECIAL PAY - ONE TIME	1,336.00	0.00	121.44	1,214.56	9.09
101-593.537-703.200	SAFETY INCENTIVE	283.00	0.00	80.46	202.54	28.43
101-593.537-703.300	SHIFT PREMIUM	2,859.00	0.00	204.09	2,654.91	7.14
101-593.537-705.200	PAYROLL - OVERTIME OTHER OPERATIONS	2,000.00	0.00	156.47	1,843.53	7.82
101-593.537-705.300	PAYROLL - OVERTIME DISPATCH	400.00	0.00	51.47	348.53	12.87
101-593.537-710.000	PAYROLL - PAID TIME OFF	7,457.00	0.00	1,507.72	5,949.28	20.22
101-593.537-712.000	PAYROLL - HOLIDAYS	2,948.00	0.00	677.48	2,270.52	22.98
101-593.537-714.000	PAYROLL - BEREAVEMENT	106.00	0.00	220.48	(114.48)	208.00
101-593.537-720.005	INSURANCE HEALTH	16,944.00	0.00	5,664.06	11,279.94	33.43
101-593.537-720.010	INSURANCE DENTAL	1,194.00	0.00	204.48	989.52	17.13
101-593.537-720.020	INSURANCE VISION	362.00	0.00	73.15	288.85	20.21
101-593.537-720.025	INSURANCE - LIFE & AD&D	193.00	0.00	21.95	171.05	11.37
101-593.537-720.030	INSURANCE - INCOME PROTECTION	1,275.00	0.00	232.83	1,042.17	18.26
101-593.537-721.005	RETIREMENT CONTRIBUTION	6,106.00	0.00	1,754.55	4,351.45	28.73
101-593.537-723.000	EMPLOYER FICA/MEDICARE CONTRIBUTION	12,122.00	0.00	1,842.93	10,279.07	15.20
101-593.537-723.500	WORKERS COMP INSURANCE	1,605.00	0.00	246.71	1,358.29	15.37
101-593.537-743.100	ANTI-FREEZE & OIL	148.00	0.00	21.52	126.48	14.54
101-593.537-745.300	CLOTHING UNIFORMS	327.00	0.00	22.19	304.81	6.79
101-593.537-748.000	GASOLINE GENERAL	12,600.00	0.00	2,273.23	10,326.77	18.04
101-593.537-803.015	CONTRACTUAL-HUMAN RESOURCES DRUG/ALC	490.00	0.00	51.38	438.62	10.49
101-593.537-910.000	BUILDING RENTAL/LEASE GENERAL	948.00	0.00	0.00	948.00	0.00
101-593.537-939.300	VEHICLE MAINTENANCE TIRES	1,000.00	0.00	39.80	960.20	3.98
101-593.537-940.000	PARKING RENTAL PAYMENTS	240.00	0.00	110.15	129.85	45.90



	25-26 Amended Budget	Activity For 03/31/2026	YTD Balance 03/31/2026	Available Balance 03/31/2026	% Bdgt Used	
Fund: 101 GENERAL FUND						
Account Category: Expenditures						
Department: 593.537 NEW FREEDOM-OPERATIONS						
101-593.537-940.100	BUILDING RENTAL/LEASE CITY DEPOT LEA	8,300.00	0.00	318.62	7,981.38	3.84
101-593.537-961.000	TRAVEL, CONF, SEMINARS	100.00	0.00	0.00	100.00	0.00
101-593.537-962.000	COMMERCIAL INSURANCE PREMIUMS GENERA	9,250.00	0.00	3,274.07	5,975.93	35.40
Total Dept 593.537 - NEW FREEDOM-OPERATIONS		176,216.00	0.00	24,359.46	151,856.54	13.82
Department: 593.591 NEW FREEDOM-MAINTENANCE						
101-593.591-701.000	PAYROLL-REGULAR GENERAL	5,704.00	0.00	1,611.29	4,092.71	28.25
101-593.591-702.000	PAYROLL-TEMPORARY HELP GENERAL	2,329.00	0.00	839.58	1,489.42	36.05
101-593.591-703.100	SPECIAL PAY - ONE TIME	154.00	0.00	123.03	30.97	79.89
101-593.591-703.200	SAFETY INCENTIVE	36.00	0.00	13.79	22.21	38.31
101-593.591-703.300	SHIFT PREMIUM	130.00	0.00	45.59	84.41	35.07
101-593.591-705.000	PAYROLL - OVERTIME GENERAL	664.00	0.00	39.41	624.59	5.94
101-593.591-710.000	PAYROLL - PAID TIME OFF	349.00	0.00	135.85	213.15	38.93
101-593.591-712.000	PAYROLL - HOLIDAYS	150.00	0.00	56.66	93.34	37.77
101-593.591-720.005	INSURANCE HEALTH	1,604.00	0.00	696.80	907.20	43.44
101-593.591-720.010	INSURANCE DENTAL	116.00	0.00	26.06	89.94	22.47
101-593.591-720.020	INSURANCE VISION	34.00	0.00	8.60	25.40	25.29
101-593.591-720.025	INSURANCE - LIFE & AD&D	11.00	0.00	1.90	9.10	17.27
101-593.591-720.030	INSURANCE - INCOME PROTECTION	78.00	0.00	15.94	62.06	20.44
101-593.591-721.005	RETIREMENT CONTRIBUTION	533.00	0.00	154.96	378.04	29.07
101-593.591-723.000	EMPLOYER FICA/MEDICARE CONTRIBUTION	709.00	0.00	210.17	498.83	29.64
101-593.591-723.500	WORKERS COMP INSURANCE	163.00	0.00	34.54	128.46	21.19
101-593.591-740.000	OPERATING SUPPLIES CLEANING MATERIAL	706.00	0.00	198.17	507.83	28.07
101-593.591-808.001	CONTRACTUAL-BUILDINGS & GROUNDS DEPO	35.00	0.00	15.81	19.19	45.17
101-593.591-808.002	CONTRACTUAL-BUILDINGS & GROUNDS DEPO	239.00	0.00	20.33	218.67	8.51
101-593.591-808.003	CONTRACTUAL-BUILDINGS & GROUNDS DEPO	1,684.00	0.00	0.00	1,684.00	0.00
101-593.591-931.000	BUILDING & GROUNDS MAINTENANCE DEPOT	1,809.00	0.00	102.11	1,706.89	5.64
101-593.591-931.100	BUILDING & GROUNDS MAINTENANCE GREEN	1,157.00	0.00	93.55	1,063.45	8.09
101-593.591-933.100	EQUIPMENT MAINTENANCE OFFICE EQUIPME	125.00	0.00	118.02	6.98	94.42
101-593.591-939.005	VEHICLE MAINTENANCE MECHANICAL	14,934.00	0.00	1,461.10	13,472.90	9.78
101-593.591-939.015	VEHICLE MAINTENANCE BODYWORK	25.00	0.00	10.11	14.89	40.44
Total Dept 593.591 - NEW FREEDOM-MAINTENANCE		33,478.00	0.00	6,033.37	27,444.63	18.02
Expenditures		279,735.00	0.00	48,355.91	231,379.09	17.29
Fund 101 - GENERAL FUND:						
TOTAL REVENUES		157,677.00	0.00	26,402.99	131,274.01	16.74
TOTAL EXPENDITURES		279,735.00	0.00	48,355.91	231,379.09	17.29
NET OF REVENUES & EXPENDITURES:		(122,058.00)	0.00	(21,952.92)	(100,105.08)	



	25-26 Amended Budget	Activity For 03/31/2026	YTD Balance 03/31/2026	Available Balance 03/31/2026	% Bdgt Used	
Fund: 101 GENERAL FUND						
Account Category: Expenditures						
Department: 594.266 MOBILITY GRANT						
101-594.266-701.000	PAYROLL-REGULAR GENERAL	60,995.00	1,951.19	12,165.62	48,829.38	19.95
101-594.266-720.005	INSURANCE HEALTH	11,800.00	658.21	3,658.46	8,141.54	31.00
101-594.266-720.010	INSURANCE DENTAL	600.00	30.73	189.01	410.99	31.50
101-594.266-720.020	INSURANCE VISION	225.00	9.31	60.03	164.97	26.68
101-594.266-720.025	INSURANCE - LIFE & AD&D	25.00	0.00	5.44	19.56	21.76
101-594.266-720.030	INSURANCE - INCOME PROTECTION	300.00	0.00	60.40	239.60	20.13
101-594.266-721.005	RETIREMENT CONTRIBUTION	2,250.00	156.09	973.24	1,276.76	43.26
101-594.266-723.000	EMPLOYER FICA/MEDICARE CONTRIBUTION	3,250.00	141.20	911.40	2,338.60	28.04
101-594.266-961.000	TRAVEL, CONF, SEMINARS	0.00	0.00	155.10	(155.10)	100.00
Total Dept 594.266 - MOBILITY GRANT		79,445.00	2,946.73	18,178.70	61,266.30	22.88
Expenditures		79,445.00	2,946.73	18,178.70	61,266.30	22.88
Fund 101 - GENERAL FUND:						
TOTAL REVENUES		0.00	0.00	0.00	0.00	0.00
TOTAL EXPENDITURES		79,445.00	2,946.73	18,178.70	61,266.30	22.88
NET OF REVENUES & EXPENDITURES:		(79,445.00)	(2,946.73)	(18,178.70)	(61,266.30)	

MAX TRANSPORTATION CASH DISBURSEMENT REPORT FOR MAX TRANSPORTATION

EXP CHECK RUN DATES 03/01/2026 - 03/31/2026

POSTED
PAID

Invoice Number	Date Paid	Paid By Check Number	Vendor Name	Description	Inv Amt
224905155	03/12/2026	12270	AESTHETIC GARDENER LLC	SNOW REMOVAL DEPOT	1,794.05
224905162	03/12/2026	12270	AESTHETIC GARDENER LLC	SNOW REMOVAL	4,812.08
224905170	03/12/2026	12270	AESTHETIC GARDENER LLC	SNOW REMOVAL	7,114.23
083692	03/05/2026	1298	AFLAC	FEBRUARY 2026 SERVICES	855.64
11204	03/26/2026	12288	BUCKMAN TUINSTRA & BROWN PC	REVIEW LEASE LEGAL MATTERS	685.00
167926	03/12/2026	12271	CCS TECHNOLOGIES, INC	MONTHLY BILLABLE SERVICES	1,092.50
381585	03/19/2026	12282	CUNNINGHAM DALMAN PC	EMPLOYMENT CONSULTS	144.00
380957	03/26/2026	12289	CUNNINGHAM DALMAN PC	GENERAL MATTERS	72.00
RIS0006918981	03/26/2026	1310	DELTA DENTAL PLAN OF MICHIGAN INC - ACH	DELTA DENTAL	3,559.84
RIS000691898	03/26/2026	1310	DELTA DENTAL PLAN OF MICHIGAN INC - ACH	DELTA DENTAL COBRA	72.40
REMIT	03/12/2026	1300	EFTPS	Remittance Check	29,810.61
REMIT	03/26/2026	1311	EFTPS	Remittance Check	27,872.89
71	03/05/2026	12256	FOGGWAY LLC	MARCH RENT	2,310.00
10952040-02 03.26	03/05/2026	12257	HOLLAND BOARD OF PUBLIC WORKS	FIRE PROTECTION	11.75
03.05.25	03/12/2026	12272	HOLLAND BOARD OF PUBLIC WORKS	MAX UTILITIES	40.00
2026-3-09	03/12/2026	12272	HOLLAND BOARD OF PUBLIC WORKS	MAX UTILITIES	2,183.14
77526909-01 3.19.26	03/26/2026	12290	HOLLAND BOARD OF PUBLIC WORKS	GW UTILITIES	1,076.57
51951660-2.26	03/05/2026	12258	HOLLAND CHARTER TOWNSHIP	FIRELINE	23.35
51221660 2.26	03/05/2026	12258	HOLLAND CHARTER TOWNSHIP	GREENWAY UTILITIES	185.95
2026-00771	03/05/2026	12259	HOLLAND CITY TREASURER	VIDEO PRODUCTION	510.00
2026-00751	03/12/2026	12273	HOLLAND CITY TREASURER	NOV MAINTENANCE	29,885.95
2026-00757	03/12/2026	12273	HOLLAND CITY TREASURER	DEC 2025 MAINTENANCE	44,798.56
2026-00834	03/12/2026	12273	HOLLAND CITY TREASURER	ACCTG/TREASURER FEE FOR MAX	11.76
2026-00830	03/19/2026	12283	HOLLAND CITY TREASURER	REPLACE POST	321.71
2026-00867	03/26/2026	12291	HOLLAND CITY TREASURER	FEB 2026 FUEL	18,838.82
205325	03/05/2026	12260	HOLLAND LITHO SERVICE INC	MILLAGE MAILERS & POSTAGE	9,005.40
610372448	03/12/2026	12274	ICW GROUP HOLDINGS INC.	WORKERS COMP	7,726.89
7015	03/05/2026	12261	INF ASSOCIATES LLC	EV CHARGES AND INFRASTRUCTURE	44,875.41
99160	03/12/2026	12275	KUSHNER & COMPANY INC	MONTHLY ADMIN FEE	276.56
LS04970	03/05/2026	12262	LEFF, SARAH	WEBSITE HOSTING	125.00
FEBRUARY 2026	03/05/2026	12263	LIFE INSURANCE COMPANY OF NORTH AMERICA	INSURANCE PREMIUMS LIFE, STD, AND LTD	3,407.35
10808	03/26/2026	12292	MACATAWA MECHANICAL AND RADIANT INC.	LABOR	907.56
1480817	03/12/2026	12276	MED-1 HOLLAND LLC	MED SCREENING	242.00
1481435	03/12/2026	12276	MED-1 HOLLAND LLC	MED SCREENING	365.50
1482016	03/26/2026	12293	MED-1 HOLLAND LLC	MED SCREENING	195.50
24621	03/05/2026	12264	MICHIGAN WEST COAST CHAMBER OF COMMERCE	MEMBERSHIP DUES	860.00
REMIT	03/12/2026	1301	MISSION SQUARE	PLAN 306713	895.23
REMIT	03/26/2026	1312	MISSION SQUARE	PLAN 306713	500.00
69812	03/05/2026	12265	NEW DAWN LINEN SERVICE, LLC	MAX RUGS	41.88
70177	03/12/2026	12277	NEW DAWN LINEN SERVICE, LLC	MAX RUGS	41.88
70185	03/12/2026	12277	NEW DAWN LINEN SERVICE, LLC	MAX RUGS	25.43
70534	03/19/2026	12284	NEW DAWN LINEN SERVICE, LLC	MAX RUGS	41.88
70918	03/26/2026	12294	NEW DAWN LINEN SERVICE, LLC	MAX RUGS	25.43
70910	03/26/2026	12294	NEW DAWN LINEN SERVICE, LLC	MAX RUGS	41.88
1.27.26	03/12/2026	1308	PCARD - ADOBE	ADOBE SUBSCRIPTION	180.10
1.29.26	03/12/2026	1306	PCARD - AMAZON	HEADSET FOR CALLS	129.90
02.01.26	03/12/2026	1306	PCARD - AMAZON	OFFICE SUPPLIES	166.13
02.04.26	03/12/2026	1306	PCARD - AMAZON	OFFICE SUPPLIES	189.18
2.04.2026	03/12/2026	1306	PCARD - AMAZON	OFFICE SUPPLIES	44.60
02.06.26	03/12/2026	1306	PCARD - AMAZON	OFFICE SUPPLIES	31.00
MEIJER 1.29.26	03/12/2026	1308	PCARD - EVENTS	RETIREMENT CAKE/CARD	33.27

MAX TRANSPORTATION CASH DISBURSEMENT REPORT FOR MAX TRANSPORTATION

EXP CHECK RUN DATES 03/01/2026 - 03/31/2026

POSTED
PAID

Invoice Number	Date Paid	Paid By Check Number	Vendor Name	Description	Inv Amt
MACYS 02.03.26	03/12/2026	1308	PCARD - EVENTS	RETIREMENT GIFT	209.35
JERSEY MIKES 1.30.26	03/12/2026	1304	PCARD - MEALS	FOOD FOR MEETING	218.46
JETS 1.20.26	03/12/2026	1308	PCARD - MEALS	FOOD FOR MEETING	106.18
01.12.26	03/12/2026	1305	PCARD - MENARDS	HOZE NOZZLE	3.82
1.13.26	03/12/2026	1305	PCARD - MENARDS	HOZE SPRAYERS	22.90
MENARDS 02.05.26	03/12/2026	1305	PCARD - MENARDS	GARAGE DOOR LUBRICANT	47.88
SAMS 01.14.26	03/12/2026	1304	PCARD - MISCELLANEOUS	COOKIES FOR SAFETY MEETING	31.81
SAMS 01.15.26	03/12/2026	1304	PCARD - MISCELLANEOUS	COOKIES FOR SAFETY MEETING	19.93
SAMS 1.30.26	03/12/2026	1304	PCARD - MISCELLANEOUS	FOOD FOR MEETING	62.92
TOMMYS 2.2.26	03/12/2026	1306	PCARD - MISCELLANEOUS	CAR WASHES	109.95
TAYLOR RENT 02.04.26	03/12/2026	1305	PCARD - MISCELLANEOUS	SCISSOR LIFT RENTAL	210.00
LOCALIQ 2.09.26	03/12/2026	1308	PCARD - MISCELLANEOUS	SENTINEL POSTING	64.37
CALLFIRE 1.12.26	03/12/2026	1308	PCARD - MISCELLANEOUS	TEXTING SERVICE	7.21
CLEARFLY 02.05.26	03/12/2026	1308	PCARD - MISCELLANEOUS	FAXING SERVICE	22.28
INDEED 2.2.26	03/12/2026	1308	PCARD - MISCELLANEOUS	JOB POSTINGS	168.50
CALLFIRE 1.27.26	03/12/2026	1308	PCARD - MISCELLANEOUS	TEXTING SERVICE	5.77
SMG LAKESHORE 2.5.26	03/12/2026	1308	PCARD - MISCELLANEOUS	SENIOR DAY BOOTH	250.00
DB&C 01.28.26	03/12/2026	1308	PCARD - MISCELLANEOUS	IT TROUBLESHOOTING	80.00
SMG LAKE 01.06.26	03/12/2026	1308	PCARD - MISCELLANEOUS	MEMBERSHIP DUES	150.00
LOCALIQ 01.27.26	03/12/2026	1308	PCARD - MISCELLANEOUS	SENTINEL POSTING	324.45
WHIP AROUND 01.13.26	03/12/2026	1308	PCARD - MISCELLANEOUS	ANNUAL SUBSCRIPTION	2,700.00
BP LAKEWOOD 01.20.26	03/12/2026	1308	PCARD - MISCELLANEOUS	MISSING RECEIPT	9.79
BATTERIES+ 1.23.26	03/12/2026	1305	PCARD - MNTC SUPPLIES	ELEVATOR BATTERY	21.15
LOWES 1.29.26	03/12/2026	1305	PCARD - MNTC SUPPLIES	SNOW BLOWER REPAIR	25.02
STAPLES 01.15.26	03/12/2026	1308	PCARD - OFFICE SUPPLIES	OFFICE SUPPLIES	13.77
GOV. OFFICE 2.10.26	03/12/2026	1304	PCARD - TRAINING	TRAINING COURSE	75.00
SOUTHWEST 01.14.26	03/12/2026	1307	PCARD - TRAINING	TRAVELING FOR CONFERENCE	462.57
RR1018547	03/05/2026	1297	REHMANN ROBSON PC - ACH	PAYMENT #2 FOR 9/30/25 AUDIT	1,190.00
RTSQ093951	03/05/2026	12266	REHMANN TECHNOLOGY SOLUTIONS LLC	CISCO SMARTNET SERVICE RENEWAL	1,329.00
2026-03-26	03/26/2026	1313	SEMCO ENERGY - ACH	2 NATURAL GAS INVOICES	1,664.08
2.26.26	03/05/2026	12267	SEMCO ENERGY STORAGE UNIT	UTILITIES FOR STORAGE	24.66
30715	03/12/2026	12278	SHORELINE TECHNOLOGY	BILLABLE SERVICES	125.00
REMIT	03/12/2026	1302	STATE OF MICHIGAN	Remittance Check	426.44
REMIT	03/12/2026	1303	STATE OF MICHIGAN	Remittance Check	5,130.64
REMIT	03/26/2026	1314	STATE OF MICHIGAN	Remittance Check	426.44
REMIT	03/26/2026	1315	STATE OF MICHIGAN	Remittance Check	4,904.03
61040	03/26/2026	12295	TELNET GROUP INC.	APRIL 2026 MONTHLY PHONE	497.50
209-1043306	03/05/2026	12268	THE GOODYEAR TIRE & RUBBER COMPANY	TIRES FOR MAX	1,259.55
T-4817	03/12/2026	12279	THE TRANSIT & PARATRANSIT COMPANY	TRANSIT OPERATOR STUDY GUIDE	245.00
39430	03/19/2026	1309	TOWN & COUNTRY GROUP - ACH	TROUBLESHOOTING	436.38
204803557	03/12/2026	12280	ULINE	OFFICE SUPPLY	367.69
IN00512340	03/19/2026	12285	VANGUARD FIRE & SECURITY SYSTEMS, INC.	FIRE EXTINGUISHER REPLACEMENTS	1,865.00
6138242471	03/26/2026	12296	VERIZON WIRELESS	PHONE LINES	1,034.28
INV001-17527	03/12/2026	1299	VIA MOBILITY LLC - ACH	HARDWARE ANNUAL DEVICE COST - YEAR 2	3,490.00
824820025	03/19/2026	12286	VSP INSURANCE CO (CT)	VISION INSURANCE	1,127.88
824820023	03/19/2026	12286	VSP INSURANCE CO (CT)	COBRA VISION INSURANCE	27.52
8324942	03/12/2026	12281	WASTE MANAGEMENT OF MICHIGAN INC.	WASTE SERVICES	114.86
8324943	03/12/2026	12281	WASTE MANAGEMENT OF MICHIGAN INC.	WASTE SERVICES	114.86
881343	03/05/2026	12269	WESTENBROEK MOWER INC	BLADE SHARPENING	30.00
APRIL SERVICES	03/26/2026	1316	WESTERN MICHIGAN HEALTH INSURANCE POOL - ACH	PRIORITY HEALTH SERVICES	93,013.34
0060037049	03/19/2026	12287	WONDERLAND TIRE SERVICE INC.	MAX TIRES	849.08

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Invoice Number	Date Paid	Paid By Check Number	Vendor Name	Description	Inv Amt
Report Total:					373,574.07